



Deposition of:
Talbot County Council Meeting

August 13, 2019

In the Matter of:
Talbot County Council Meeting

Veritext Legal Solutions

800.808.4958 | calendar-dmv@veritext.com |

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21

COUNTY COUNCIL OF TALBOT COUNTY, MARYLAND

Council Meeting

August 13, 2019; 6:00 p.m.

Council Chambers, Easton, Maryland

COUNCIL MEMBERS:

Corey W. Pack

Chuck F. Callahan

Frank Divilio

Pete Leshner

Laura E. Price

Reported by

Diane Houlihan

Page 2

1 TRANSCRIPT OF PROCEEDINGS

2

3 MR. PACK: Okay. Ladies and gentlemen, if

4 you wouldn't mind standing with us for a short

5 opening prayer by Councilman Leshar followed by

6 the Pledge of Allegiance, please.

7 (Prayer and Pledge of Allegiance.)

8 MR. PACK: Thank you. Thank everyone for

9 coming out to the session.

10 Council has an agenda before it. Are

11 there any additions, deletions, or corrections

12 to the agenda?

13 Council, I would ask that you make one

14 change, one deletion to your agenda. The

15 minutes from June the 25th have not yet been

16 prepared. So I would ask that you strike that

17 from the agenda. There are no June 25th

18 minutes.

19 Are there additional additions, deletions,

20 or corrections to the agenda? Hearing none,

21 the chair moves that they be accepted with

Page 3

1 unanimous consent.

2 With the deletion of item number three,

3 we're going to move down to item four, which

4 are the disbursements. We have disbursements

5 from July the 30th, August 6th, and

6 August 13th. We had a chance to speak to our

7 finance officer, Ms. Lane, about them and go

8 through those disbursement pages. Are there

9 any additions, deletions, or corrections to

10 those items? Hearing none, the chair moves

11 that they also be accepted with unanimous

12 consent. Thank you.

13 Council, next on your agenda, you have an

14 update from the Anne Arundel Medical Center.

15 We have Ms. Victoria Bayless with us. She's

16 president and CEO. We also have Mr. Kevin

17 Stitely with us as well. And let's see who

18 else we have with us.

19 Ms. Bayless? No?

20 DR. JOSHI: Tori Bayless is on her way.

21 MR. PACK: Is on her way, okay. If we

Page 4

1 could get started.

2 DR. JOSHI: Probably bridge traffic.

3 MR. PACK: Why don't I let you introduce

4 who you have at the table with you and take it

5 from there, and then we'll get underway.

6 DR. JOSHI: Great. Thank you very much.

7 Good evening. Maulik Joshi, chief operating

8 officer and executive vice president of the

9 Anne Arundel Medical Center.

10 And I'm here with Dr. Kevin Stitely and

11 Dr. Curtis Foy, also with Anne Arundel Medical

12 Center.

13 MR. PACK: Welcome.

14 DR. FOY: Thank you.

15 DR. JOSHI: We appreciate the opportunity.

16 We just have a couple of slides. And we wanted

17 to just provide an update of activities here in

18 Talbot County.

19 MR. PACK: Would it help if we brought

20 down the lights a bit, Ms. Morris? I don't

21 know whether or not. . .

Page 5

1 Okay. Is that okay?

2 DR. JOSHI: Great with us. Thank you.

3 So as you can see on this slide, we wanted

4 to talk a little bit about our services on the

5 Eastern Shore and specifically Talbot County.

6 As you know, our mission is to improve

7 health of the people we serve, and that's what

8 we care deeply about. And here on the shore,

9 our focus is truly on providing care local so

10 that those who need services in different areas

11 can stay local for that. That's our principle.

12 Now, part of this is also that we have a

13 number of employees here on the Eastern Shore.

14 We have almost 650 employees here on the

15 Eastern Shore, 120 in Talbot County.

16 And when you think about the care that's

17 provided just today, we provide just about one

18 out of three people in Talbot County we see

19 from one of our Anne Arundel Medical Center

20 providers. So that was 11,000 patients in

21 Talbot County just in the last 12 months.

Page 6

1 So with our primary care practice we'll
 2 talk about and all the other specialty
 3 services, it's quite a bit of services. We
 4 have over 35 employed physicians in the Eastern
 5 Shore and even many more on medical staff.
 6 We're very thrilled that in addition to
 7 our offices, just a couple of months ago we
 8 opened up the Pavilion right next to BJ's and
 9 Qlarant here in the village.
 10 I'm going to let Dr. Foy and Dr. Stitely
 11 talk about that. But we really are trying to
 12 again provide primary care and specialty
 13 services right here in Easton, in addition to
 14 physical therapy, in addition to imaging, and
 15 in addition to lab. And again, trying to keep
 16 care local.
 17 DR. FOY: Age before beauty.
 18 MR. PACK: I don't believe he said that.
 19 Dr. Foy, you might want to pull that mike
 20 closer to you, if you wouldn't mind, please.
 21 Thank you. There you go.

Page 7

1 DR. STITELY: Again, I'm Kevin Stitely.
 2 I'm with Surgical Specialists at AAMC, and I've
 3 been part of the community here since 1995 and
 4 I've been affiliated with Anne Arundel Medical
 5 Center since 2012.
 6 And one of the things I want to stress is,
 7 again, when I made the move to go with Anne
 8 Arundel Medical Center, one of the biggest
 9 things they stressed to me is they wanted me to
 10 stay locally. They did not want me to be
 11 moving to the western shore or bringing
 12 everybody over there. Providing the care local
 13 was right out of the gate one of the biggest
 14 priorities that they had. And that has held
 15 true to this day, as evidenced by the brand new
 16 building that we have. It's only made things
 17 much easier and more efficient for us to be
 18 able to deliver that care locally.
 19 As you can see, there's a list of -- my
 20 partner comes down to do bariatric surgery, we
 21 have the breast surgeon, Dr. Cordero,

Page 8

1 cardiology, myself in general surgery, we have
 2 the imaging services, Dr. Thomas in
 3 orthopedics, physical therapy, Dr. Foy in
 4 primary care, Dr. Brianna Walton. We've got a
 5 lot of people who everybody who isn't part of
 6 the community here loves being part of the
 7 community when they're here. So I can't stress
 8 that enough.
 9 And I think, again, the efficiency of
 10 care. There are times when Curtis will call me
 11 and say hey, I've got this patient or that
 12 patient. Dr. Cordero called me over the other
 13 day. I can walk across the hall and be able to
 14 give, even if it's just an unofficial consult
 15 or I can call radiology hey, can you do this
 16 scan. This has happened multiple times just as
 17 we've been open. We can get the CAT scan right
 18 then and there.
 19 So it's very much a patient pleaser as
 20 well as helping us to deliver as efficient care
 21 as we can.

Page 9

1 DR. FOY: And piggybacking on that, I'm
 2 Curtis Foy. I've been in the area since 2010.
 3 I came to the area after serving 11 years in
 4 the Air Force. Joined River Family Physicians,
 5 which is Dr. Shilling and Dr. Denton's group.
 6 And then around 2014, the group, they decided
 7 to be absorbed into Anne Arundel with a lot of
 8 the same concepts that Dr. Stitely had pointed
 9 out.
 10 And in July, I decided to -- wanted to be
 11 part of this new Pavilion. The time that I
 12 spent when I was in the military taught me a
 13 lot about being in a multidisciplinary clinic
 14 and in a building and having colleagues
 15 literally right around the corner from you when
 16 you needed help or needed assistance or had a
 17 question. And that's one of the main reasons I
 18 went to the Pavilion. Everything that I have
 19 for those patients is under one roof.
 20 I had somebody with -- somebody came to
 21 see me with, just an example, left lower

Page 10

1 quadrant abdominal pain, was going to go to the
 2 ER, decided to come see me instead, was able to
 3 get a CAT scan on him, diagnose him with
 4 diverticulitis, treated him, and he was out of
 5 the office within an hour, as opposed to having
 6 to sit in the ER for five hours. So that's
 7 kind of nice being able to do that all under
 8 one roof.

9 Right now it's just me. So I'm a little
 10 busy. We are looking to recruit a nurse
 11 practitioner to come join the team, somebody
 12 that I can work with side to side to help
 13 manage patients, take their patients and their
 14 problems.

15 And working on some other things. We have
 16 telemedicine in the works where we talked about
 17 trying to have a telemedicine option to
 18 basically see patients through a video screen.
 19 Kind of working out the kinks there.

20 But it's been good to be under one roof
 21 and have everything under one roof.

Page 11

1 DR. JOSHI: Dr. Foy, you want to talk
 2 about your same-day model as well for access?
 3 DR. FOY: Well, one of the things we've
 4 attempted to do, it's been working reasonably
 5 well, has been purposely setting aside
 6 appointments for same-day access for patients.
 7 If patients call that day, we get them in and
 8 we get them seen.

9 We struggled a little bit with that in the
 10 beginning being the only person, my being the
 11 only physician there. But it seems to be
 12 working out pretty well. I've had a couple of
 13 patients comment I almost never get to see you,
 14 I always had to either see the PA or the nurse
 15 practitioner when you were at River Family but
 16 now I can see you in the office.

17 So it works well for them. We try to make
 18 it as convenient for them as possible, having
 19 lab, radiology services, physical therapy
 20 specialist all under one roof. Makes it easy
 21 for them and I think they appreciate it.

Page 12

1 DR. JOSHI: So I think for this Easton
 2 Pavilion, as you can hear, access as a resident
 3 and a patient is critical. Access not just to
 4 primary care but to specialty care. And then
 5 the coordination of all those services, and
 6 that's what the Pavilion provides us and it
 7 will only grow.

8 Lastly before we open up, we just want to
 9 talk about our newest partnership. So just on
 10 July 1st in Prince George's County we partnered
 11 with Doctors Community Health System to become
 12 a part of the Anne Arundel Health System.
 13 Doctors Community Hospital is a 200-bed
 14 hospital in, again, Prince George's County that
 15 serves all the residents of Prince George's
 16 County and the District of Columbia.

17 We're coming together to invest in Prince
 18 George's County, just as we've done on the
 19 Eastern Shore. Again, our focus is keeping
 20 care local, high-quality, low-cost care in the
 21 system.

Page 13

1 So over the coming months you'll see
 2 perhaps a new name of the new formed system,
 3 but Anne Arundel Medical Center will continue
 4 locally as the name, but we might have a new
 5 name as well in terms of the combined system.

6 And the last thing we would say is we've
 7 started our strategic planning for Vision 2030.
 8 So what do we do for the next ten years. And
 9 it's all, again, predicated on health and how
 10 we continue to provide highest quality, lowest
 11 cost services locally and focus not just on
 12 health care but health as well.

13 So to the Council, we just thank you for
 14 the opportunity to give you an update. We're
 15 happy to any answers but wanted to at least let
 16 you know about the Easton Pavilion as well as
 17 all the other services we're providing in the
 18 county.

19 MR. PACK: Mr. Joshi, thank you very much
 20 for the presentation. Doctors, as well.

21 I think, for your grand opening at your

Page 14

1 Pavilion, did we have a Council meeting that
 2 night, Mr. Hollis? Yeah, we had a Council
 3 meeting.
 4 I was looking at the pictures, and all you
 5 had was the delegates and the senators. So I
 6 said where were we that night. So we were
 7 actually here.
 8 DR. JOSHI: You were invited.
 9 MR. PACK: We were actually here working
 10 the night of your grand opening. I'm sure one,
 11 if not several of us, would have been there on
 12 hand to welcome you to the community.
 13 Thank you for all that you're doing for
 14 health care here in Talbot County. We wish you
 15 much success in that. As you succeed, we get
 16 healthier as a people. So thank you for all
 17 that you're doing today and what you're looking
 18 forward to doing in 2030. Thank you.
 19 MR. LESHER: Dr. Foy, St. Stitely,
 20 Mr. Joshi, you are vital and valued members of
 21 this community, contributors to it. And we

Page 15

1 thank you for your service. And your
 2 presentation has only served to further
 3 emphasize that. So thank you very much.
 4 DR. JOSHI: Thank you.
 5 DR. FOY: Thank you.
 6 DR. STITELY: Thank you.
 7 MR. PACK: Thank you.
 8 DR. JOSHI: Thank you.
 9 MR. PACK: Okay. Council, next on your
 10 agenda, we have another presentation, a request
 11 from the Upper Shore Workforce Investment
 12 Board. Mr. Dan McDermott is here with us.
 13 He's executive director.
 14 How you doing, Dan?
 15 MR. McDERMOTT: Good. How are you?
 16 MR. PACK: Good.
 17 MR. McDERMOTT: I want to thank you for
 18 the agenda time and in the interest in the work
 19 that we do at the Workforce Investment Board
 20 with our partners.
 21 I want to thank you for appointing good

Page 16

1 members to our board. Mary Ellen Carter, Randy
 2 Holliday, Royce Sampson, Craig Wanner.
 3 I have to say the thing that's driving our
 4 work now with the board and the staff is how
 5 can we say yes to as many people as possible
 6 who need our services. Can you help me find a
 7 job, yes. Can you help me get training, yes.
 8 Can you help me do a resume, yes. So that's
 9 kind of what's driving our work.
 10 What you have that I need concurrence on
 11 is a memorandum of understanding for our
 12 American Job Center here in Talbot County. And
 13 we're getting the same concurrence from all
 14 five counties; Kent, Queen Anne, Talbot,
 15 Caroline, Dorchester.
 16 We have to have by law bricks and mortar
 17 locations. And the MOU that you have is how
 18 those bricks and mortar locations are -- how we
 19 provide services there. And we, being a whole
 20 partnership of 13 federally-funded employment
 21 and training initiatives, and how we pay for

Page 17

1 those services.
 2 The positive about the memorandum of
 3 understanding, and this is the third time we've
 4 done this since 2015, the positive of it is
 5 when we work on it locally with our partners,
 6 is we get to know each other better and we get
 7 to know what people can do and what they're
 8 experts in. The negative is we're working with
 9 several State agencies. So what we agree to
 10 locally then has to go up and then come back
 11 down and then up and down and up and down. And
 12 then finally, I always wait to bring it to the
 13 counties last because I don't want to bring you
 14 something and have you concur with it and then
 15 come back two or three times when changes are
 16 made.
 17 So what you have is the final document.
 18 Everybody signed it; the board, all the
 19 partners, the State entities.
 20 Again, the memorandum of understanding is
 21 who, what, when, where, how we do things and

Page 18

1 how we pay for it.
 2 There are really two sections of the how
 3 we do things. One is how we fund
 4 infrastructure costs. Infrastructure is the
 5 idea that if all of the people in this room got
 6 up and we all stood out in the hall and we
 7 looked back in, that's infrastructure. The
 8 furniture, the lights, the computers, all that.
 9 We also have a portion of the MOU that
 10 describes how we staff the American Job Center.
 11 So there are really two cost centers or
 12 two cost components of the MOU.
 13 Technical provisions, there's several in
 14 here. Assurances like how we can modify the
 15 MOU, when we have to modify it. We're supposed
 16 to look at it by law every three years. We've
 17 looked at it three times in four years.
 18 The reason for that is when there's a
 19 significant change in a signatory authority, we
 20 have to do the memorandum of understanding.
 21 For instance, State elections, different

Page 19

1 secretaries signing, local elections, if
 2 different people have signed the MOU than are
 3 in positions now, we have to go back through
 4 the process.
 5 So that's basically what the memorandum of
 6 understanding is. It is how we're all going to
 7 get along, what our expertise are, how we're
 8 going to pay for it, and how we're going to
 9 work together to say yes to as many customers
 10 as we have in the employment and training
 11 system. Again, people who need a job, need
 12 training, and need to get out there.
 13 Some of our partners that I really want to
 14 target as well, we have a big emphasis with the
 15 Division of Rehabilitation Services so that
 16 we're sure that people who may require
 17 additional services, we have those services
 18 available. So it really is all encompassing.
 19 Again, 13 federally-funded programs coming
 20 together to figure out how we can best serve
 21 the people of your community.

Page 20

1 MR. PACK: Great. Any questions of
 2 Mr. McDermott as far as the memorandum of
 3 understanding, what it entails, what it doesn't
 4 entail? Okay.
 5 Council, there's no questions. I will
 6 need a motion to go ahead and accept the
 7 memorandum of understanding. This is for the
 8 2019, 2021, covering those two years.
 9 Is there a motion to accept the memorandum
 10 of understanding?
 11 MR. CALLAHAN: So moved.
 12 MR. PACK: Moved by Mr. Callahan.
 13 MS. PRICE: Second.
 14 MR. PACK: Seconded by Ms. Price. Any
 15 further discussion on it?
 16 Hearing none, Madam Secretary, please call
 17 your roll.
 18 SECRETARY: Mr. Pack.
 19 MR. PACK: Aye.
 20 SECRETARY: Mr. Divilio.
 21 MR. DIVILIO: Aye.

Page 21

1 SECRETARY: Mr. Callahan.
 2 MR. CALLAHAN: Aye.
 3 SECRETARY: Ms. Price.
 4 MS. PRICE: Aye.
 5 SECRETARY: Mr. Leshner.
 6 MR. LESHER: Aye.
 7 MR. McDERMOTT: Thank you very much. And
 8 you can just get that to us whenever.
 9 MR. PACK: You want me to sign this now?
 10 SECRETARY: If you want to.
 11 MR. DIVILIO: Save a stamp.
 12 MR. PACK: Thanks, Dan.
 13 MR. McDERMOTT: Thank you.
 14 MR. PACK: Okay. Council, next on your
 15 agenda, item number seven, we have request for
 16 approval for the intergovernmental agreement
 17 for services. Miguel is here with us,
 18 assistant planning officer.
 19 This is dealing with the mitigation
 20 potential for flood damage.
 21 Miguel, good to see you.

Page 22	Page 24
<p>1 MR. SALINAS: Good to see you, Mr. Pack. 2 And good evening, members of the Council. 3 Thanks. 4 I have with me Mike Manen, who is with 5 Maryland Environmental Service. 6 MR. PACK: Welcome. 7 MR. MANEN: Thank you. 8 MR. SALINAS: Our partner on the project. 9 In May of this year, we submitted a grant 10 request, actually in April, grant request to 11 Department of Natural Resources to update our 12 green infrastructure plan, which was actually 13 developed in 2004, to include probably more 14 robust data analysis, but really to include 15 resiliency efforts into it, including storm 16 water management and address other sort of 17 issues related to storm events. 18 And we received notice that we received a 19 grant from the DNR in the amount of \$50,000. 20 And as part of our partnership with 21 Maryland Environmental Service, they do require</p>	<p>1 agreement of the green infrastructure plan at 2 any point, it allows us to be able to actually 3 apply for additional grant money elsewhere 4 without having to go back and amend the IGA. 5 MR. PACK: Okay. Anything more? Any 6 other questions of Council about what we're 7 doing here? 8 Hearing none, I need a motion to enter 9 into the intergovernmental agreement with MES. 10 Is there a motion to do so? 11 MS. PRICE: So moved. 12 MR. PACK: Moved by Ms. Price. 13 MR. CALLAHAN: Second. 14 MR. PACK: Seconded by Mr. Callahan. Any 15 additional questions or comments? 16 Hearing none, Madam Secretary, please call 17 your roll. 18 SECRETARY: Mr. Pack. 19 MR. PACK: Aye. 20 SECRETARY: Mr. Divilio. 21 MR. DIVILIO: Aye.</p>
Page 23	Page 25
<p>1 an intergovernmental agreement with them. And 2 so that is what you have in your packet. 3 These IGA agreements are very typical or 4 common with MES with other jurisdictions across 5 the state. 6 And I guess you have anything else to add, 7 Mike? 8 MR. MANEN: The only thing I would 9 include is that they are right now it's an 10 omnibus-type agreement, which would allow for 11 the county to be opened up for other services 12 that MES is capable of providing. That would 13 include operations, geo-spacial engineering, 14 water and wastewater engineering, items of that 15 expertise. 16 MR. SALINAS: Under that project. 17 You'll notice that the amount in the IGA 18 is actually half a million dollar. That's not 19 encumbered money. That actually just allows 20 us -- MES is very good at finding additional 21 money. If we wanted to expand the scope of the</p>	<p>1 SECRETARY: Mr. Callahan. 2 MR. CALLAHAN: Aye. 3 SECRETARY: Ms. Price. 4 MS. PRICE: Aye. 5 SECRETARY: Mr. Leshner. 6 MR. LESHNER: Aye. 7 MR. PACK: Miguel, I don't have that page 8 to sign. So I'll sign that one later. I 9 thought I printed it out. 10 Miguel, stay put. 11 Mr. Manen, thank you very much for being 12 with us. 13 MR. MANEN: My pleasure. Thank you so 14 much. 15 MR. PACK: Thank you, sir. 16 Next, Council, on your agenda you should 17 have an item dealing with the master plan -- 18 let me get myself together here. An update on 19 Cordova Community Day for Cordova Master Plan 20 Kickoff, which will take place on Tuesday, 21 August 20th.</p>

Page 26

1 Miguel Salinas is here with us. He's
 2 assistant planning officer.
 3 Miguel, I'll turn it over to you.
 4 MR. SALINAS: I'm pleased to announce the
 5 community kickoff. We're excited about it.
 6 RK&K is our consultant on this project that we
 7 are partnering with. They're out of Baltimore,
 8 Maryland. And they're sending a team of four
 9 on that day.
 10 We have a whole slew of activities lined
 11 up for August 20th. They're all going to take
 12 place at the Cordova Fire Hall. We're going to
 13 have a drop-in open house two times during the
 14 day. One from ten to noon. We'll have, if
 15 somebody were to go in, they'll see display
 16 boards, they'll have a chance to talk to staff
 17 and the consultants with questions about the
 18 process or about the master plan and also to
 19 give us comments that they would like to give
 20 us as we work on developing that plan.
 21 We also have the same open house from two

Page 27

1 to four.
 2 And then we have an open house and a
 3 community meeting. The open house, in the
 4 evening, the open house is from 5:30 to 6:30.
 5 And then the formal meeting is from 6:30.
 6 At the formal meeting, it will be
 7 interactive, but you'll get a presentation from
 8 RK&K and from county staff for all those in
 9 attendance.
 10 So we think throughout the day for those
 11 that can't attend the evening meeting, they
 12 certainly can come during the day at the open
 13 house, one of the two open houses. And if they
 14 can't attend the day open houses, they
 15 certainly can come in the evening.
 16 And we're looking forward to some good
 17 attendance. We have sent out press releases to
 18 the Talbot Spy and to Star Democrat. And I
 19 know that they've gone on Facebook pages. I
 20 think I'm doing a radio interview Tuesday
 21 morning before the event. So hopefully word is

Page 28

1 getting out there.
 2 MR. PACK: So Mr. Salinas, if someone were
 3 to say well, why are we doing a master plan in
 4 Cordova, what would be your answer to that?
 5 MR. SALINAS: The first answer to that is
 6 that the Comprehensive Plan actually calls for
 7 it in planning areas. Any village that's zoned
 8 VM for village mixed or VH for village hamlet,
 9 the Comprehensive Plan calls for master
 10 planning those villages.
 11 And so we have done two master plans since
 12 I've been with the county. Through -- they
 13 were both grant funded. One was for the
 14 Village of Bellevue and the other one was for
 15 the Village of Tilghman. And the focus of
 16 those were about revitalization of the historic
 17 working waterfront villages.
 18 This one is different. And it's nice to
 19 actually look at some master planning on the
 20 other side of 50 and with a village that is
 21 very different from those village. This one is

Page 29

1 agricultural based. Its history is
 2 agricultural based. And certainly their needs
 3 and issues may be very different or unique
 4 compared to the other ones that we did. So I
 5 think everybody is excited about doing this
 6 one.
 7 And in addition, as you all know, it's
 8 been announced that the Harim property will be
 9 under redevelopment for a significant
 10 land-based aquaculture project, the salmon
 11 farm. And that is a really good opportunity
 12 and sort of an entree into discussing other
 13 Cordova issues and assets, not just issues,
 14 that we can build off of that project.
 15 MR. PACK: Right. Cordova, size wise, I
 16 think when you look at it, it's comparable to a
 17 Tilghman. But as you said before, you're going
 18 from a working waterfront community to a more
 19 agricultural community. So there are certainly
 20 some stark differences at hand.
 21 But so the kickoff is August the 20th.

Page 30

1 Ten a.m. to 12 p.m. for your drop-ins. And
 2 then I believe I'm scheduled to be there
 3 somewhere around two o'clock.
 4 MR. SALINAS: Two to four is the second
 5 drop-in.
 6 MR. PACK: Right.
 7 MR. SALINAS: And then 5:30 to 6:30 is
 8 kind of come before the 6:30 actual community
 9 evening meeting with presentation.
 10 MR. PACK: Okay. This is already up on
 11 the planning website?
 12 MR. SALINAS: It is on our planning
 13 website. The main website is nextstep190.com.
 14 So if you go on there, you'll see a tab at the
 15 top that says Cordova village master plan. If
 16 you click on there, there's plenty of
 17 information about the August 20th date.
 18 MR. PACK: Okay.
 19 MR. DIVILIO: I've seen it shared on the
 20 Facebook page for Cordova. It's been quite a
 21 bit of discussion about it. It seems like it's

Page 31

1 gotten good attention to the residents up
 2 there.
 3 MR. SALINAS: Yeah. I think for the
 4 Village of Cordova, word of mouth is really
 5 key. Yeah.
 6 MR. PACK: Miguel, thank you very much for
 7 coming in. Look forward to seeing you there on
 8 the 20th.
 9 MR. SALINAS: Thank you.
 10 MR. PACK: Council, we're now going to
 11 move down into our one administrative
 12 resolution. And this is to repeal and replace
 13 the Talbot County local investment policy.
 14 Ms. Lane is with us or not with us?
 15 SPEAKER: She is here, yes.
 16 MR. PACK: She is here, okay. Sitting
 17 there by Mr. Peper there is not a good thing.
 18 Ms. Lane, good to see you.
 19 MS. LANE: Good evening, Council.
 20 MR. PACK: Good evening.
 21 MS. LANE: I am here to request approval

Page 32

1 of an administrative resolution that will adopt
 2 a new investment policy for the county. I have
 3 a quick, very brief PowerPoint.
 4 But current investment policy was adopted
 5 in February of 2000. And while I have updated
 6 some of the language in this current investment
 7 policy, it really hasn't changed much from the
 8 investment policy that we had in 2000.
 9 But this does allow for the county to
 10 invest in the Certificate of Deposit Account
 11 Registry Service, which is commonly known as
 12 CDARS, which are certificates of deposits that
 13 are put in banks throughout the country. But
 14 each bank receives less than \$250,000 of your
 15 funds, so they're federally insured. So then
 16 the banks are not required to collateralize the
 17 account. So that enables us to earn additional
 18 interest because they don't have the expense of
 19 the collateralization.
 20 And the investment policy will also allow
 21 us to participate in the insured cash sweep,

Page 33

1 the ICS program, which is basically sort of the
 2 next level of the CDARS, and that's for
 3 overnight deposits. So again, the overnight
 4 deposits go out to banks throughout the
 5 country, each bank receives less than \$250,000.
 6 So they're fully insured under FDIC. And
 7 again, no one has to pay for the
 8 collateralization of county funds.
 9 And those two items weren't even options
 10 when we adopted the investment policy in 2000.
 11 They've been around for about 15 years now.
 12 And it also allows us to invest in
 13 municipal securities and municipal mutual
 14 funds. I would see that being more something
 15 we would do in relationship with bonds. It's
 16 not something we do now. It isn't something
 17 that I necessarily think we will participate in
 18 actively because of the transactional costs,
 19 but there could be situations with bond
 20 refundings or escrow accounts where we may want
 21 to be able to do that. And then you can target

Page 34

1 your securities to when you would have payments
 2 due. So I thought it was good to add it to the
 3 options in this policy.
 4 The proposed investment policy under this
 5 administrative resolution also has been updated
 6 for the current State of Maryland code
 7 references. The old policy didn't have current
 8 code references and they've all changed.
 9 Part of why I want to add the certificate
 10 of deposit account registry service and the
 11 insured cash sweep service is because it does
 12 allow us to participate in the FDIC insurance
 13 program and the banks do not have to provide
 14 the collateralization on our funds, which is
 15 under State law required to be 102 percent of
 16 our funds must be collateralized.
 17 And to collateralize our funds, the funds
 18 must be or the securities must be deposited
 19 with another bank or with the Federal Reserve
 20 Bank. So these securities are out of the
 21 bank's control. So they are actually

Page 35

1 purchasing government-backed securities are
 2 what's approved and a few other items. World
 3 Bank is allowed. There's a list in the State
 4 code what's allowed. But primarily it's
 5 government-backed securities. So there's a
 6 fair cost to the banks to collateralize all
 7 county funds, all government funds in Maryland.
 8 By doing this program we will actually
 9 receive higher interest rates on the funds that
 10 we're investing under these programs.
 11 And that's the end of my presentation. So
 12 I don't know if you have any other questions.
 13 MR. PACK: That was short and sweet.
 14 MS. LANE: Yes.
 15 MR. PACK: Any questions of Ms. Lane as to
 16 the changes made to the investment policy?
 17 Again, it's been some time since we've
 18 done this. So I think she's come up with some
 19 very interesting ways to save the county some
 20 money and earn the county some additional
 21 money. So that's always a good thing.

Page 36

1 So are there any questions of her?
 2 If there are none, I would need a motion
 3 to go ahead and approve the policy update for
 4 the investment policy. Is there a motion?
 5 MR. CALLAHAN: So moved.
 6 MR. PACK: Moved by Mr. Callahan.
 7 MS. PRICE: Second.
 8 MR. PACK: Seconded by Ms. Price. Any
 9 additional questions, comments?
 10 Madam Secretary, please call the roll.
 11 SECRETARY: Mr. Pack.
 12 MR. PACK: Aye.
 13 SECRETARY: Mr. Divilio.
 14 MR. DIVILIO: Aye.
 15 SECRETARY: Mr. Callahan.
 16 MR. CALLAHAN: Aye.
 17 SECRETARY: Ms. Price.
 18 MS. PRICE: Aye.
 19 SECRETARY: Mr. Leshner.
 20 MR. LESHNER: Aye.
 21 MR. PACK: We'll take care of signing that

Page 37

1 later. Thank you, Ms. Lane.
 2 MS. LANE: Great. Thank you.
 3 MR. PACK: You're welcome.
 4 Okay. I think we're right on time for our
 5 public hearing. This is on Resolution 278.
 6 Madam Secretary -- Mr. Peper, Preston, are you
 7 coming forward on this? Why don't you make
 8 your way forward while Madam Secretary reads
 9 the title, please.
 10 SECRETARY: Resolution Number 278, a
 11 resolution to approve the sale of a single
 12 parcel of real estate located near the Village
 13 of Bozman, Maryland, known as Grace Creek
 14 Landing, with an address at 22350 Bozman
 15 Landing Road, Bozman, Maryland. Further
 16 described as tax map 31, grid 22, parcel 57.
 17 Consisting of 0.91 acres more or less, which
 18 parcel is improved with a paved roadway and
 19 pier extending into the waters of Grace Creek
 20 for a total sum of \$80,000.
 21 MR. PACK: Thank you, Madam Secretary.

Page 38	Page 40
<p>1 Mr. Peper, I know your Parks Board looked 2 at this. And if you just want to add anything 3 additional before we go forward. 4 MR. PEPPER: No. This is a landing that is 5 a very narrow strip of land. There's no water 6 access off of this particular landing. There's 7 no boat launch, there's no shoreline. It's 8 just a pier with a single road there. 9 MR. PACK: And Parks Board has no intent, 10 further use of it, so therefore. 11 MR. PEPPER: Correct. 12 MR. PACK: Any questions of Mr. Peper? 13 Thank you very much, Preston. 14 I'm going to go ahead and start the public 15 hearing now. I'll start on my right. Anyone 16 wish to come up to speak on Resolution 278 on 17 my left here? First row, second, third row, 18 fourth row? Let's move over to the right side 19 of the building? Anyone on my right for public 20 hearing on 278? 21 Okay. Hearing none, Council, if there's</p>	<p>1 MR. CALLAHAN: Aye. 2 SECRETARY: Ms. Price. 3 MS. PRICE: Aye. 4 SECRETARY: Mr. Lesher. 5 MR. LESHER: Aye. 6 MR. PACK: Thank you very much. And Madam 7 Secretary, if you would now read the title. 8 SECRETARY: Resolution Number -- 9 MS. PRICE: I ask that so much be 10 considered a reading. 11 MR. PACK: Any objection to Ms. Price's 12 motion? Hearing none, Resolution 278 is now 13 before the Council for final vote. Any 14 additional comments or questions on the 15 resolution? 16 Hearing none, Madam Secretary, please call 17 your roll. 18 SECRETARY: Mr. Pack. 19 MR. PACK: Aye. 20 SECRETARY: Mr. Divilio. 21 MR. DIVILIO: Aye.</p>
Page 39	Page 41
<p>1 no objection, I'm going to ask that we close 2 the public hearing at this time on the 3 resolution. 4 This is a numbered resolution. It has 5 been read a second time. It is eligible to go 6 to third reader if there's a motion to do so 7 tonight. 8 MS. PRICE: So moved. 9 MR. PACK: Moved by Ms. Price. 10 MR. CALLAHAN: Second. 11 MR. PACK: Seconded by Mr. Callahan. Is 12 there any further discussion on moving this to 13 third reader at this time? 14 Hearing none, Madam Secretary, on the 15 motion to go to third reader, would you please 16 take your roll. 17 SECRETARY: Mr. Pack. 18 MR. PACK: Aye. 19 SECRETARY: Mr. Divilio. 20 MR. DIVILIO: Aye. 21 SECRETARY: Mr. Callahan.</p>	<p>1 SECRETARY: Mr. Callahan. 2 MR. CALLAHAN: Aye. 3 SECRETARY: Ms. Price. 4 MS. PRICE: Aye. 5 SECRETARY: Mr. Lesher. 6 MR. LESHER: Aye. 7 MR. PACK: Thank you very much. Council, 8 Resolution 278 passes. Thank you. Okay. 9 Next matter, direction from Council to the 10 Short-Term Rental Review Board as to possible 11 changes to the Council code prior to the 12 Short-Term Rental -- okay. 13 There's going to be a work session taking 14 place on August the 22nd. And if this Council 15 remembers, Resolution 1314 we let die the last 16 time we were together. 17 And there were some items in that 18 resolution that the Council wanted the 19 Short-Term Rental Review Board to look at, and 20 particularly how to handle correspondence, 21 notices of community members, and that point.</p>

Page 42

1 Mr. Kane is here with us. And I think
 2 this is at his request that we discuss this and
 3 give the Short-Term Rental Review Board our
 4 direction as to what we were looking for from
 5 them.
 6 Mr. Kane, if you wouldn't mind coming up
 7 and taking the chair, please. Good to see you
 8 this evening.
 9 MR. KANE: Good to see you. Thank you for
 10 your time to address the issues for us.
 11 MR. PACK: Sure, excellent. And I know
 12 there's a lot going on in your world right now
 13 with short-term rentals. I know you all have
 14 been very, very busy, as well as the planning
 15 office.
 16 So we want to make sure that we are on the
 17 same page when it comes to what we're looking
 18 for from you regarding this review process.
 19 I think the last time we were together,
 20 again, those items that we were looking at was
 21 the number of notices and whom should be

Page 43

1 notified.
 2 MR. KANE: Right.
 3 MR. PACK: There was one thing that you
 4 all brought back to us regarding shared
 5 driveways that prior Council did not take into
 6 consideration, whether or not there needs to be
 7 one notice or two notices.
 8 So these were the things that I think we
 9 were looking for feedback from you. And then I
 10 think if there was anything else that you were
 11 seeing over -- you all just been together for
 12 seven months now. But if there were any other
 13 items that you saw repeatedly in your
 14 deliberations that you also wanted us to be
 15 aware of, we'll be glad to also look at those
 16 as well.
 17 But I think the one thing that I remember
 18 coming out of that particular resolution was
 19 how do we handle notices, who should be
 20 notified, the number of notices. That was the
 21 center of the conversation from my remembrance.

Page 44

1 Anyone else want to chime in on this?
 2 MR. LESHAR: Mr. Pack, I agree entirely
 3 with you. Our direction to the board should be
 4 to listen to the public and reflecting on the
 5 experience of your last seven months,
 6 deliberating on these applications, proposed
 7 solutions to the process, and time for us to
 8 enact them before the next round of
 9 applications opens in January.
 10 We, of course, have a process. We need to
 11 be able to get this legislation together in
 12 order for that to pass the 60-day period for
 13 that to happen. So I'm glad that this process
 14 is rolling as quickly as it is.
 15 And if there's any part of this process
 16 that's not working as well as it could, let's
 17 hear about it. If we've discovered gaps in the
 18 process as legislated, such as notification of
 19 property owners who share a private road, as
 20 Mr. Pack cited, let's make sure we close those
 21 gaps.

Page 45

1 I'm sure at this juncture in time that we
 2 haven't had enough time yet to identify all the
 3 gaps that will surface in this process, but we
 4 might as well take advantage of this
 5 opportunity to fix the ones that we do know
 6 about at this juncture.
 7 MR. KANE: Thank you.
 8 MR. PACK: Fair enough.
 9 MS. PRICE: There may be some -- we're
 10 getting wind that there may be some things that
 11 are bubbling up. So if some other topics that
 12 we haven't identified do come up over the next
 13 I guess week or so, to reach out. If anybody
 14 is having any issues that we haven't addressed,
 15 to please come to these work sessions and share
 16 it with the Short-Term Rental Review Board.
 17 We worked really hard on the policy last
 18 year. But until you see it in action, you may
 19 not know exactly how certain things are going
 20 to work that we put in the code. So we want
 21 them to work. We want to follow the rules and

Page 46

1 regulations. And if there are things that we
 2 put in zoning for a reason, to make sure that
 3 we're getting the short-term rentals that were
 4 operating illegally, to get them in compliance.
 5 We want that. But we also want to make sure
 6 that we have the verbiage correct.
 7 So if some things come up over the next
 8 week or so, please reach out to the Short-Term
 9 Rental Review Board.
 10 And I think there was also something about
 11 maybe some signage, possibly doing the signage
 12 a little differently, not just zoning
 13 application pending because people may be more
 14 sensitive to well, if someone is just going to
 15 put an addition on their house rather than rent
 16 out the house, people probably want to know
 17 that. So there's a way that the signage might
 18 be able to be a little bit different so that
 19 people know what type of zoning application.
 20 MR. KANE: Yes.
 21 MS. PRICE: Is being applied for as well.

Page 47

1 MR. KANE: Right.
 2 MR. DIVILIO: I spent the last week
 3 talking with contractors about planning and
 4 zoning and permitting and what's going on
 5 there.
 6 And a lot of people -- there's some
 7 similar complaints that I keep hearing. And
 8 one thing it seems like nobody is following up
 9 with the contractors after the application
 10 process or after they get their permit to see
 11 if they have any ideas on how to streamline the
 12 process or how they felt through it.
 13 So I think it would also be beneficial to
 14 meet with the homeowners or discuss it with the
 15 applicants once they're through to see what
 16 they feel about the process because at this
 17 point we're in a position where the county
 18 needs to save as much money as we can. And
 19 efficiency is probably going to be the best way
 20 to do that.
 21 MR. KANE: Okay. That's good input.

Page 48

1 MR. CALLAHAN: And Scott, you guys are in
 2 a tough position for the last seven months. We
 3 threw a lot at you and your committee. And
 4 we've tried to work with you and you guys have
 5 had the meetings and you're sort of a problem
 6 solver at this point trying to resolve all the
 7 problems that we've laid on you and trying to
 8 enact procedures, okay.
 9 And that's why we sort of need this work
 10 session, to see what is working and what is not
 11 working. If things aren't quite working,
 12 you're right on the front lines with these
 13 people, okay. And we need instruction from you
 14 what is working, what's not working. All we
 15 can do is try to help you and help the actual
 16 community and the public get it right.
 17 So it's not going to be all perfect at
 18 once. That's why we've got all this stuff in
 19 place. It took us a year and a half, two years
 20 to get to this point. So I think you guys have
 21 done a good job at this point. Yes, there has

Page 49

1 been some complaints here and there. But you
 2 know, it's working, it's a working in motion
 3 here.
 4 And people get excited about some things,
 5 but we're going to take care of it. I have
 6 confidence in you guys are going to take care
 7 of things.
 8 But yes, if we need another session or if
 9 we need ten work sessions, we're going to get
 10 this right, we're going to listen to the
 11 public.
 12 MR. PACK: Hey.
 13 MR. CALLAHAN: Make it right.
 14 MR. KANE: Sounds like a lot of work.
 15 MR. PACK: Well, I wouldn't go as far as
 16 ten work sessions. Good gracious, you don't
 17 have that much stuff to consider. Goodness.
 18 So are we good now?
 19 MR. KANE: I certainly appreciate the
 20 guidance and the comments from everyone on the
 21 Council.

Page 50	Page 52
<p>1 You're right. We've been in place now</p> <p>2 since basically the first of the year, and we</p> <p>3 hear a lot of things as we go through the</p> <p>4 hearing process.</p> <p>5 And by and large, things are working very</p> <p>6 well, but we have found some things that aren't</p> <p>7 working.</p> <p>8 So we'll work on that over the next two</p> <p>9 work sessions and come back to you with the</p> <p>10 information based on our thoughts and also the</p> <p>11 thoughts of what other people say because, as</p> <p>12 you've said, Chuck, there's some things that we</p> <p>13 found and some things that we haven't found.</p> <p>14 We're going to listen to people and bring you</p> <p>15 back our best thoughts.</p> <p>16 And I do thank everybody for their input.</p> <p>17 It's very helpful so that we know which way</p> <p>18 we're going.</p> <p>19 MR. PACK: Great. Thank you very much. I</p> <p>20 appreciate it.</p> <p>21 MR. KANE: Thank you.</p>	<p>1 entitled to but derived of the opportunity to</p> <p>2 observe our action.</p> <p>3 We cannot afford that opportunity. The</p> <p>4 public wasn't there. But we can partially</p> <p>5 ameliorate for this circumstance by an</p> <p>6 after-the-fact release of these communications.</p> <p>7 And I'd, therefore, like to move that for</p> <p>8 this latest Public Information Act request that</p> <p>9 we do not exert executive privilege for any</p> <p>10 requested communications and release them to</p> <p>11 the requester, to the press, and to any other</p> <p>12 interested party.</p> <p>13 MS. PRICE: I will second that motion.</p> <p>14 You want more discussion now?</p> <p>15 MR. PACK: Whoever wants to speak, please.</p> <p>16 MS. PRICE: I agree. I'm going to read my</p> <p>17 prepared remarks. It's easier because then I</p> <p>18 don't talk too long.</p> <p>19 So I thought from the very beginning that</p> <p>20 we should be transparent and should release the</p> <p>21 e-mails related to the PIA request. There's</p>
Page 51	Page 53
<p>1 MR. PACK: Council, moving forward, item</p> <p>2 number 12 you have on your agenda. This is a</p> <p>3 Council consideration for Public Information</p> <p>4 Act request. And I want to turn this over to</p> <p>5 Mr. Leshner. I think this was an item that he</p> <p>6 wanted to place on the agenda. So I'm going to</p> <p>7 let him segue in here and then we'll pick it up</p> <p>8 from there.</p> <p>9 MR. LESHER: Thank you, Mr. Pack. This is</p> <p>10 an item that I requested having to do with the</p> <p>11 Public Information Act request most recently</p> <p>12 received regarding the release of e-mails and</p> <p>13 other communications among this Council back in</p> <p>14 February.</p> <p>15 The matter of withholding our</p> <p>16 communications about our decision to send two</p> <p>17 letters to the State Legislature, frankly, I</p> <p>18 think it's dragged on far too long.</p> <p>19 As the Open Meetings Compliance Board</p> <p>20 determined, this action on our part was not</p> <p>21 administrative in nature and the public was</p>	<p>1 nothing in them that was nefarious and that the</p> <p>2 public shouldn't see.</p> <p>3 I will, as a side note, though, for</p> <p>4 reasons that I'm going to state in here, the</p> <p>5 public might not be able to always be able to</p> <p>6 observe it at the moment, but I'll get to that.</p> <p>7 As many other counties, Talbot serves in a</p> <p>8 dual role, both legislative and executive</p> <p>9 functions. And there are clearly items that</p> <p>10 are executive; legal, real estate, personnel.</p> <p>11 And there are things that are clearly</p> <p>12 legislative; anything we set policy on, our</p> <p>13 resolutions, our bills.</p> <p>14 What is unclear is being able to take a</p> <p>15 position on legislative issues at the State,</p> <p>16 primarily the State, and the federal level.</p> <p>17 In serving as MACo's legislative liaison,</p> <p>18 I'm empowered to vote on Talbot's behalf at the</p> <p>19 meetings in Annapolis. Also as MACo's rural</p> <p>20 county liaison, I take positions on behalf of</p> <p>21 the county.</p>

Page 54	Page 56
<p>1 Besides setting a new precedent, what is</p> <p>2 problematic the way the OMCB reached their</p> <p>3 decision, and hopefully it's not intentional,</p> <p>4 is it could hamstring a county that has dual</p> <p>5 role elected officials from being able to react</p> <p>6 quickly and take a position on legislation in</p> <p>7 Annapolis.</p> <p>8 As soon as the decision came down from the</p> <p>9 OMCB, I immediately contacted the executive</p> <p>10 director of MACo, Michael Sanderson, who agreed</p> <p>11 this was a big deal in that it could limit the</p> <p>12 counties being able to respond to bills in a</p> <p>13 timely manner.</p> <p>14 At the next legislative meeting this</p> <p>15 summer, he presented the information and</p> <p>16 possible ramifications to the other 23</p> <p>17 jurisdictions. I was able to speak as well to</p> <p>18 put it all into context.</p> <p>19 Mr. Sanderson has scheduled this issue to</p> <p>20 be taken up at our summer conference, MACo,</p> <p>21 that begins tomorrow in Ocean City. Both at</p>	<p>1 best interest of the majority of citizens in</p> <p>2 Talbot County.</p> <p>3 Understand, that's not going to make every</p> <p>4 single citizen happy. There are two sides to</p> <p>5 the issue. But it is our job to speak to</p> <p>6 represent on behalf of what is the best for the</p> <p>7 majority of the citizens. That's why you put</p> <p>8 us up here.</p> <p>9 So there's not always time for a public</p> <p>10 hearing. There's not always time for you to</p> <p>11 all be able to observe that deliberation, if we</p> <p>12 have, with the way the speed moves in</p> <p>13 Annapolis. Many times the bill hearing might</p> <p>14 only have 24 or 48 hours advanced warning. So</p> <p>15 we have to be able to react and advocate for</p> <p>16 the county as best that we can.</p> <p>17 With all that being said, then after a</p> <p>18 position has been taken, I am all for releasing</p> <p>19 any and all information that was used to</p> <p>20 deliberate an issue. There's absolutely no</p> <p>21 reason not to.</p>
Page 55	Page 57
<p>1 the county attorneys' meeting, they will be</p> <p>2 discussing it, as well as having Attorney</p> <p>3 General Frosh address the elected officials at</p> <p>4 our business breakfast.</p> <p>5 So being in the role of both the</p> <p>6 legislative liaison and an executive member of</p> <p>7 MACo Board has given Talbot County seniority</p> <p>8 and credibility to see that issues like this</p> <p>9 are thoroughly addressed.</p> <p>10 But one thing I really want the citizens</p> <p>11 to understand is the job of the local officials</p> <p>12 and our job to be aware of and have an in depth</p> <p>13 knowledge of pending legislation that affects</p> <p>14 us. We frequently get updates and information</p> <p>15 from various groups on issues that are</p> <p>16 important to Talbot County.</p> <p>17 So when a piece of legislation pops up in</p> <p>18 Annapolis, it is typically on a topic that</p> <p>19 we've previously been briefed on. If we have</p> <p>20 not, then it's our job to become informed and</p> <p>21 be able to speak on behalf of what's in the</p>	<p>1 So whether it was executive or</p> <p>2 administrative isn't the point. We need to be</p> <p>3 transparent. But the public also needs to</p> <p>4 allow us, your elected officials that you put</p> <p>5 your trust in, to make that decision in a swift</p> <p>6 manner. So there's absolutely times we need to</p> <p>7 protect our executive privilege. And by</p> <p>8 releasing these e-mails, I don't believe that</p> <p>9 we are giving up our rights to protect that at</p> <p>10 all. Thank you.</p> <p>11 MR. PACK: Anyone further?</p> <p>12 MR. DIVILIO: Sure. So I'd like to say a</p> <p>13 little something.</p> <p>14 So previous to the ruling, the board</p> <p>15 interpreted near simultaneous correspondences</p> <p>16 through e-mail as happening within a few hours.</p> <p>17 It's changed because we communicated over</p> <p>18 the course of a few days.</p> <p>19 We need to be able to bounce ideas off of</p> <p>20 one another. And electronic communication is</p> <p>21 the most efficient way for us to do that. But</p>

Page 58

1 one of the challenges with technology is that
 2 four people can unknowingly send one opinion or
 3 send their opinion to one individual near
 4 simultaneously or, in this case, over a few
 5 days.
 6 I believe in clear lines, and I thought I
 7 was acting within those. The guidelines have
 8 changed, and I'm certainly going to accept them
 9 as they are.
 10 So to settle the public unrest, I'm happy
 11 to release the single e-mail that I sent to
 12 Mr. Pack which offered my opinion on two
 13 issues.
 14 I supported the watermen, which should
 15 come as no surprise to anybody that knows me,
 16 nor has come to any of my campaign events.
 17 I was also against raising minimum wage
 18 because it would have broken the county. When
 19 I looked at our budget, we didn't have the
 20 money to do that. It would have cut funding in
 21 valuable departments that we have.

Page 59

1 So I'm in favor of releasing this
 2 information.
 3 But lastly, I think Mr. Callahan deserves
 4 a little extra credit. We were all in
 5 violation. He was out of town on vacation when
 6 this happened, and he still stepped in to try
 7 to communicate back with us. And I think that
 8 was just showing that he went the extra mile to
 9 work for the county.
 10 MR. CALLAHAN: Thank you. I think that
 11 this started about seven months ago. It was
 12 brought to our attention under a time
 13 restraint.
 14 I think we're all right here. We all had
 15 phenomenal intentions of doing the right thing
 16 for these watermen.
 17 There was one thing that I did not agree
 18 on. And that was I wasn't sure in this time
 19 frame should we ask our local watermen about
 20 these bills. So you know, it was a time
 21 constraint. That was my feelings. The

Page 60

1 feelings of the board were let's send the
 2 letter up there for support. And that's fine.
 3 But the intentions were to handle the local
 4 watermen and help them.
 5 I don't feel like we tried to keep
 6 anything away from the public. I thought we
 7 were sort of doing our job as elected
 8 officials, making decisions for the best
 9 interest of the community. That's what I
 10 thought we were doing.
 11 It wasn't about an e-mail. It wasn't
 12 about looking for a ghost in an e-mail or a
 13 text message or something. I was on vacation
 14 and doing my thing and not really concerned
 15 about hiding anything.
 16 So there's normal things that I feel like
 17 as a governing body that we were just doing. I
 18 mean this isn't going to be the first, and it's
 19 not going to be the last. It seems like in the
 20 last five years since I've been in this seat,
 21 it's getting worse and worse and worse on just

Page 61

1 trying to do normal business.
 2 So I'm in favor of releasing because
 3 there's nothing there. So I'm in favor of
 4 releasing the text message and e-mails. So be
 5 it, and let's move on.
 6 I know we've got a different situation. I
 7 know we had one several months ago, we've had
 8 another request. Let's look at where we were
 9 several months ago, and let's just move on and
 10 all of us learn from it. And we'll try to do
 11 better next time.
 12 MS. PRICE: Can I add on one thing that
 13 you said? A couple of people have asked or
 14 several people have asked why we treated the
 15 different bills that affected the watermen
 16 differently.
 17 And I can tell you that the bill hearing
 18 on the one that was a permanent sanctuary, we
 19 had 48 hours' notice. We needed to get that
 20 letter out, in my opinion.
 21 The other bills, when we a couple of weeks

Page 62

1 later were able to sit down and go through all
 2 those bills with them specifically, there was
 3 time for those hearings, which was to my point
 4 of sometimes you have to react very quickly and
 5 you've got to have your voice heard.
 6 And as far as the watermen and the
 7 environmentalists and the riverkeepers and all
 8 that, we get those presentations every year.
 9 So public hearing in my opinion wouldn't have
 10 changed anything because these issues are so
 11 important and so critical to Talbot County,
 12 protecting the rivers and protecting our
 13 watermen, we hear about them, if not once a
 14 year, more than -- constantly. So we are
 15 informed about those issues, and a public
 16 hearing in my opinion would not have changed
 17 that particular, that particular case.
 18 MR. CALLAHAN: And I would just add one
 19 more thing. With everything that we've been
 20 dealing with about this Public Meeting Act,
 21 staff has gone through a lot. And people got

Page 63

1 to realize, you know, that's costing them
 2 money. It's costing the tax payer money to do
 3 this stuff.
 4 And I can tell you this, I really
 5 appreciate staff doing all the hard work that
 6 they've done. And I really appreciate the
 7 public in the sense, bringing this to our
 8 attention and hopefully that we can all move on
 9 from this and we can get this over with. Thank
 10 you.
 11 MR. PACK: Okay. Anyone further? Okay.
 12 So I think everyone has received copies of the
 13 e-mails in question.
 14 Ms. O'Donnell, have those e-mails been
 15 forwarded to Council?
 16 MS. O'DONNELL: No. I believe that each
 17 Council member is aware of their e-mails.
 18 MR. PACK: Of the dates of the e-mails in
 19 question? Each Council member is --
 20 MS. O'DONNELL: February 18th and 19th.
 21 MR. PACK: So is each member aware of

Page 64

1 those and know what e-mails you're talking
 2 about? Okay.
 3 Much of what my colleagues said up here, I
 4 certainly will agree with. Council needs time
 5 to bounce ideas off of one another. And
 6 whether we do it over coffee or whether we do
 7 it by e-mail, we still need to kind of bounce
 8 things off of one another.
 9 As I said, in my portion of that e-mail, I
 10 was going to go along with the majority. I
 11 will do likewise tonight in my abstention of
 12 casting a vote. But whatever the majority
 13 feels at this time, I will abide with that.
 14 So if there's no further conversation or
 15 comment, Madam Secretary, please call your
 16 roll.
 17 SECRETARY: Mr. Pack.
 18 MR. PACK: Abstain.
 19 SECRETARY: Mr. Divilio.
 20 MR. DIVILIO: Aye.
 21 SECRETARY: Mr. Callahan.

Page 65

1 MR. CALLAHAN: Aye.
 2 SECRETARY: Ms. Price.
 3 MS. PRICE: Aye.
 4 SECRETARY: Mr. Leshner.
 5 MR. LESHNER: Aye.
 6 MR. PACK: Okay. So we'll get those
 7 prepared and out by Office of Law.
 8 Next item on the Council is discussion of
 9 incorporating and inclusion of a public comment
 10 session onto future County Council agenda.
 11 Wanted to have a conversation with you all
 12 about this. A request came in regarding having
 13 public comment as a part of the regular agenda.
 14 And I spoke with the Office of Law. I spoke to
 15 Ms. Morris to do some research for me.
 16 It was something that previous Councils
 17 that I've been a part of never, never
 18 incorporated in with their regular session for
 19 various reasons. I think Council members have
 20 already been very accessible. We are a very
 21 small and tightknit community. And I believe

<p style="text-align: right;">Page 66</p> <p>1 if persons wanted to reach out to one of us, 2 they could do so. Or if they needed to be on 3 the agenda, they could always approach a 4 Council member to be placed on the agenda to 5 discuss a particular item. 6 But for whatever those reasons were, it 7 was never incorporated as a part of the actual 8 agenda. I felt it was probably time to do so, 9 to incorporate that in. So I asked Ms. Morris 10 to do a little homework for me. 11 And she contacted several of the 12 surrounding counties and municipal bodies and 13 did, in fact, find out that several of them do 14 entertain public comment during their regular 15 meeting, not -- practically all of them. Not 16 several, but all that she contacted. 17 And some do it different ways. Some have 18 the comment session at the beginning, some have 19 it at the end, some do it at the beginning and 20 the end. Some require a sign-up sheet, some 21 require that the topic be listed on the sign-up</p>	<p style="text-align: right;">Page 68</p> <p>1 talk. And normally you can't talk unless it's 2 a work session or public hearing. 3 I think it would be a good thing for us, 4 you know, in the last 15 minutes when we get 5 done our meeting, give the public 15, 20 6 minutes. Let them know, let them know that 7 they got two to three minutes, whatever time 8 frame we decide on. 9 But I would like to see. It would help us 10 I think if we had a sign-up sheet. And on the 11 sign-up sheet have the subject that possibly 12 that you want to discuss. If it's the boat 13 landing or it's housing or permits and 14 inspections or zoning or something like that. 15 So when we get the list, when we start the 16 meeting, we'll get the list, we can look at 17 what subjects are getting ready to come up. So 18 it gives us a little bit of time to think about 19 the subject. So that way when the person is up 20 there and they may have a zoning issue, we can 21 at least won't be too caught off guard in the</p>
<p style="text-align: right;">Page 67</p> <p>1 sheet. So there was a number of different ways 2 they do it. Some set a time limit, some do 3 not. 4 So what I would ask for you all tonight is 5 that we just discuss whether this is something 6 that we all want to do, if we do, would you -- 7 how would you like to see that done. I have my 8 ideas, but I think I want to hear from you all. 9 And if it is something that we want to go 10 forward with, then we'll give Mr. Hollis' 11 office time to get everything set up and 12 probably get this started in our September 13 meeting. 14 But so that's why I asked for this item to 15 be placed on the agenda. So I would like to 16 hear your comments back and so we can find out 17 if it's something that you all want to do. 18 MR. CALLAHAN: Mr. Pack, I think it's a 19 great idea. I feel like for the last five 20 years, the people that have called me, a lot of 21 people when they call me say can I get up and</p>	<p style="text-align: right;">Page 69</p> <p>1 sense of hey, it's zoning or it's Public Works 2 or it's Parks & Rec. So we can at least get it 3 in our mind. And then normally we'll probably 4 have to get back with them. 5 I'm open for that. I think it's a great 6 idea, to tell you the truth. 7 But I think we need to make sure that it's 8 not argumentative and people don't get sort of 9 upset. That's not what it's for. It's for an 10 adult conversation. If you got a problem, 11 something is not going right, we'll try to help 12 you. 13 MR. DIVILIO: I would completely agree. I 14 like the idea, going back to what we've noticed 15 with the closed session is if we can get things 16 done and wrapped up back there early enough 17 that we can come out. And then that way when a 18 person is putting down their name, they can get 19 a little direction, ask us how does it happen. 20 We'll be in here or catch somebody from the 21 staff with questions that they may have about</p>

Page 70

1 it.
 2 It's intimidating obviously to come up,
 3 sit in front of everybody, in front of the
 4 camera and the microphone and spout it all out.
 5 If they could have a second to catch us
 6 beforehand, I think it would be more beneficial
 7 to them, better for the process, and a little
 8 bit smoother outcome.
 9 I also think the sign-up sheet would be
 10 fantastic.
 11 MR. PACK: Sign-up sheet?
 12 MR. DIVILIO: Yeah. So that we can get
 13 the name and clerical information out of the
 14 way, too.
 15 MR. PACK: So are you asking for the
 16 subject matter to be listed on the sign-up
 17 sheet or not?
 18 MR. DIVILIO: Yeah. I don't see why not.
 19 In case three or four people want to do it all
 20 on the same subject. Efficiency.
 21 MR. PACK: Okay. Anyone else?

Page 71

1 MS. PRICE: Yup. I would agree. I think
 2 it's a good idea.
 3 I would even go a step further. And of
 4 course, if it's something that really belongs
 5 on the agenda, I would still encourage someone
 6 if it's a bigger issue that we need time to
 7 research, I would still encourage people to
 8 reach out and get on the agenda if appropriate.
 9 While we're going to have the sign-up
 10 sheet there, I would love to see a way, and it
 11 could just be a simple e-mail to Ms. Morris or
 12 someone that we can designate saying it's not
 13 an agenda item but I want to sign up. Because
 14 then, even just not even having an hour to
 15 think about it, if somebody knows on a week ago
 16 Thursday that they want to come and speak on an
 17 issue, if they could, if they can drop an
 18 e-mail out so that if there's some work that we
 19 can do ahead of time to get acquainted with
 20 what their issue might be.
 21 So don't feel like -- I would like to see

Page 72

1 not just a sign-up sheet, but if someone is
 2 prepared and they're like I know I want to come
 3 talk to them next week, let us know. Either
 4 drop an e-mail to a Council member or to
 5 Ms. Morris or somebody so that we can be
 6 prepared so that we don't always have to say
 7 we'll get back to you.
 8 And I agree to have a time limit, two to
 9 three minutes, unless we have other questions
 10 for them like we do in a public hearing. But
 11 it is hopefully for issues that are pertinent
 12 to what's going on in the county.
 13 If it's just something else, reach out to
 14 us and see if we can't help you individually.
 15 But yes, I think it's a good idea. We
 16 just don't want it to go on for three hours.
 17 Right?
 18 MR. DIVILIO: I'd like to echo that and
 19 with one more little caveat. That it's not
 20 enough to just come up with five sheets of
 21 paper that something that you want us to see.

Page 73

1 So we would like to have it on the screen so
 2 that the public can see the same document that
 3 we're looking at.
 4 So if you want to be on the agenda, even
 5 if it's a last minute thing and you have --
 6 it's important to put it on the screen so that
 7 we can all see it.
 8 MR. CALLAHAN: Right.
 9 MR. DIVILIO: Please try to be a little
 10 timely with --
 11 MS. PRICE: Right. You can e-mail those
 12 attachments ahead of time.
 13 MR. PACK: See, that's where I would
 14 probably differ, Mr. Divilio. And I thought
 15 you and Ms. Price were on the same wave length
 16 with it. Is that if it's an agenda item, then
 17 it should be on the agenda.
 18 This is separate. These comments are if
 19 it's to the point where you need presentations
 20 and documents, then you need to be on the
 21 agenda, then you need to be on the agenda. So

Page 74

1 I would not like to see slide presentations and
 2 those kind of things because if it's that
 3 involved, then you need to be on the agenda.
 4 MS. PRICE: That's what I said. Encourage
 5 people to get on the agenda if it's that big of
 6 an issue.
 7 MR. PACK: Right.
 8 MR. HOLLIS: Though, Ms. Price, I would
 9 add if it's an agenda item, it has to come from
 10 the Council.
 11 MR. PACK: Right. So a Council member
 12 would have to -- I don't want people trying to
 13 bypass the agenda by doing what you just
 14 commented. They wouldn't get a Council member
 15 to put it on the agenda, so they want to come
 16 in and bring slide presentations up.
 17 If you need to be on the agenda, I have no
 18 problem with that. Get a Council member to put
 19 you on the agenda.
 20 Mr. Leshner, do you have any comments?
 21 MR. LESHER: Mr. Pack, I want to just

Page 75

1 start by thanking Ms. Haythe, who is in
 2 attendance this evening, for making this
 3 request and bringing this omission off of our
 4 standard agendas to our attention. Thank you.
 5 I, too, I'm with the rest of you in
 6 favoring the opportunity to include the public
 7 on an opportunity to address this body on any
 8 matter at the end of our agenda.
 9 As we said, other public bodies offer this
 10 opportunity. This is simply part of making us
 11 as a public body collectively accessible to the
 12 public, as we should be.
 13 I would prefer that we not put barriers on
 14 this. I would prefer that we not require a
 15 sign-in sheet, that we not impose a time limit.
 16 I'd leave that discretion to the chair. I
 17 would like, provided that it's at the end of
 18 our agenda, that this be simply as unstructured
 19 as possible.
 20 We should be accessible to the public in
 21 every way that we possibly can. And this

Page 76

1 caters to people who have different
 2 communication styles. Some communicate well in
 3 writing, some don't. Some need to stand up and
 4 just speak off the cuff. That intimidates
 5 other people. And so we have multiple ways of
 6 getting to us. I think we need to keep this
 7 matter as open and as free as possible.
 8 MS. PRICE: And I think when we have
 9 public hearings and we have a three-minute time
 10 limit, unless it is out the door with 100
 11 people, I think we are very flexible in
 12 allowing people to go a little bit longer.
 13 But I think the point of saying you have
 14 three minutes doesn't mean we're going to cut
 15 you off at three minutes and one second. It
 16 means to be prepared and be concise. And if
 17 there's more conversation and discussion that
 18 needs to go on, again, we're not going to shoo
 19 you out the door. But I don't want people to
 20 come in and think they're going to talk for 20
 21 minutes because I don't think that's

Page 77

1 appropriate for a comment session.
 2 But I think we should be flexible if
 3 somebody needs to go a little bit longer, and
 4 its discretion of the chair.
 5 MR. PACK: Okay. So I think we're all in
 6 agreement. I'm just keeping a little score
 7 sheet. I think we're all in agreement to
 8 actually do the comment session.
 9 What I was hearing, Ms. Morris, is that we
 10 want to do this at the end, majority of Council
 11 want to set some type of a time limit on that,
 12 two to three minutes. I think the majority
 13 want a sign-in sheet with the subject listed so
 14 the Council would have that to kind of get
 15 their comments there.
 16 Again, this is a comment session, not so
 17 much a public hearing. So from my standpoint
 18 as the chair, I would welcome any comment as
 19 long as, like you said, Ms. Price, it doesn't
 20 go on too long. I don't really want to set
 21 rigid time limits on it. Three, four minutes

Page 78	Page 80
<p>1 should be enough time to say what you need to</p> <p>2 say. It's a comment. If you need to do</p> <p>3 anything further with a Council member, you can</p> <p>4 always ask for some time after that.</p> <p>5 But I'm open to trying to be a little bit</p> <p>6 more liberal in the timing of this thing. I</p> <p>7 don't want to say it's a hard three minutes.</p> <p>8 If a person needs four, five minutes to speak</p> <p>9 and it's a subject that -- it says in the -- if</p> <p>10 you go back and look at page two of the county</p> <p>11 procedure, it says pertinent information. What</p> <p>12 is pertinent. I guess that's at the discretion</p> <p>13 of the chair. I'm surely not going to cut</p> <p>14 somebody off if they need to talk about</p> <p>15 something that's relevant to the community that</p> <p>16 we need to know about.</p> <p>17 But if they want to come up and start</p> <p>18 talking about immigration and sanctuary cities</p> <p>19 and those kind of things, this body doesn't</p> <p>20 deal with immigration issues. Yes, we do run</p> <p>21 our Detention Center and director of detention</p>	<p>1 committees that do a great job for this county</p> <p>2 and for you that do have public meetings as</p> <p>3 well.</p> <p>4 MS. PRICE: Short-Term Rental Review</p> <p>5 Board.</p> <p>6 MR. PACK: Short-Term Rental Review Board</p> <p>7 as well, Mr. Kane.</p> <p>8 So if it's dealing with those boards, I</p> <p>9 would like, this is me personally, I would like</p> <p>10 for those boards to take a bite at it first and</p> <p>11 see if there's something that the board or</p> <p>12 committee can address.</p> <p>13 If it's dealing with boat slips, we have a</p> <p>14 Parks Board. Let them -- bounce it off them</p> <p>15 and see where they stand on it. If it's</p> <p>16 dealing with short-term rentals, go see</p> <p>17 Mr. Kane and the Short-Term Rental Board and</p> <p>18 see if it's something that -- and they do set</p> <p>19 aside time at the end.</p> <p>20 Mr. Kane, you're still doing that,</p> <p>21 correct? Scott? You're still having time at</p>
Page 79	Page 81
<p>1 is apt to do that job and deal with</p> <p>2 communicating with federal agencies. But</p> <p>3 outside of that, those kind of issues, probably</p> <p>4 a bit too broad for us to delve into as</p> <p>5 pertinent information.</p> <p>6 MS. PRICE: I think that's a very good</p> <p>7 point, Mr. Pack. If it's not something that we</p> <p>8 can address, that we can fix, it's not just a</p> <p>9 time to sound off about your political opinion</p> <p>10 on something.</p> <p>11 MR. PACK: So those kind of issues I would</p> <p>12 probably be a little bit more tight on. But if</p> <p>13 it's anything dealing with Talbot County in</p> <p>14 general.</p> <p>15 And don't forget, just as I think we're</p> <p>16 going to take a vote on this in a second, but</p> <p>17 we do have boards and committees. So something</p> <p>18 dealing with our landings, we do have a Parks</p> <p>19 Board. Mr. Peper is back there. Something to</p> <p>20 do with our Tourism Department, we have the</p> <p>21 Tourism Board. And so there are boards and</p>	<p>1 the end of your meetings as well?</p> <p>2 MR. KANE: We do.</p> <p>3 MR. PACK: Right. So they have time at</p> <p>4 the end of their meeting --</p> <p>5 MS. PRICE: All of our boards and</p> <p>6 committees do that.</p> <p>7 MR. PACK: So they have time at the end.</p> <p>8 So if you need to be on their agenda, perhaps</p> <p>9 that's something that you want to bounce off to</p> <p>10 them initially because they are there to serve</p> <p>11 you as well.</p> <p>12 So I'm also in agreement. So I think</p> <p>13 we're all in agreement with that. I think</p> <p>14 we're going to shoot this at the back end of</p> <p>15 the meeting.</p> <p>16 If the majority wants a sign-in sheet, we</p> <p>17 can do that. I'm probably more with</p> <p>18 Mr. Leshner, I don't really think we need a</p> <p>19 sign-up sheet. But if that's where you guys</p> <p>20 want to go with it, that's fine.</p> <p>21 MS. PRICE: I think it's to help --</p>

Page 82

1 MR. PACK: I'm good.
 2 MS. PRICE: -- help us be prepared. Are
 3 you guys okay with -- they certainly don't have
 4 to e-mail in advance. But if they know they're
 5 coming, it would be lovely to be able to
 6 prepare.
 7 MR. PACK: What I would like to do, if you
 8 would allow me to do this, if someone doesn't
 9 sign in, allow the chair to say did anyone miss
 10 signing in.
 11 MR. CALLAHAN: Sure.
 12 (Multiple people talking.)
 13 MR. PACK: Yeah. Okay. So if you just
 14 allow me to do that, then if someone missed
 15 signing in, they came in late, because we're
 16 going to need to get that sheet pulled at some
 17 point. And if they came in after the sheet is
 18 pulled, then if you allow the chair just to ask
 19 if anyone has anything additional.
 20 So at the end of the agenda, sign-in
 21 sheet, subject. I think that's it. Okay.

Page 83

1 MS. MORRIS: Mr. Pack, is this at every
 2 meeting or is this once a month?
 3 MR. PACK: I'm okay with putting it on
 4 every meeting.
 5 MR. DIVILIO: Consistency. (Inaudible.)
 6 MR. PACK: Yeah. If you do it at the
 7 first meeting of the month and then someone
 8 says I can't make it. So yeah, do it every
 9 meeting.
 10 MS. MORRIS: Very good.
 11 MR. PACK: Got it down.
 12 So Madam Secretary, on the question of
 13 having a standard public comment session at the
 14 end of the Council County meetings beginning in
 15 our September meeting. I don't know what that
 16 date is off the top of my head.
 17 SECRETARY: Tenth.
 18 MR. PACK: Tenth. It would start
 19 September 10th. Thank you.
 20 Could you please call your roll.
 21 SECRETARY: Mr. Pack.

Page 84

1 MR. PACK: Aye.
 2 SECRETARY: Mr. Divilio.
 3 MR. DIVILIO: Aye.
 4 SECRETARY: Mr. Callahan.
 5 MR. CALLAHAN: Aye.
 6 SECRETARY: Ms. Price.
 7 MS. PRICE: Aye.
 8 SECRETARY: Mr. Leshner.
 9 MR. LESHNER: Aye.
 10 MR. PACK: Thank you very much, Council.
 11 Appreciate that.
 12 Mr. Hollis, I think you're up.
 13 MR. HOLLIS: Thank you, Council. We have
 14 nine items. So we'll try to move them quickly
 15 if we can.
 16 First is regarding the Easton Airport.
 17 We're requesting your approval to send a letter
 18 to the Department of the Natural Resources
 19 supporting their request for an airport deer
 20 cooperater permit application. That's to
 21 remove deer that are a hazard to the runway

Page 85

1 operations.
 2 MR. PACK: Micah, how you doing?
 3 MR. RISHER: Good evening, Council. Thank
 4 you for your time.
 5 We've touched on it briefly in the past.
 6 For years we culled the deer herd at the
 7 airport via a permit that was issued by the
 8 Department of Natural Resources.
 9 They discontinued that last year. They
 10 gave an extension. We're still operating on an
 11 extension until September 1st. We're in the
 12 final phases of transitioning to what they're
 13 calling the deer cooperater operational plan.
 14 So two of my staff have gotten certified.
 15 They've been tested. They've gone out and
 16 taken their shooting tests and proficiency test
 17 and they're ready to go.
 18 The last thing that's missing is the
 19 official document, submitting the document.
 20 And there's a couple of things we need.
 21 But the one thing we do need from you is a

Page 86	Page 88
<p>1 letter from the county granting approval to 2 participate in this program. So basically 3 acknowledging the plan, acknowledging the fact 4 that the airport is culling the deer 5 population. 6 Obviously having deer inside the fence 7 line on the operations area is a safety hazard. 8 I checked the records today. In the last 12 9 months, we did remove seven deer from the 10 airport. So we still need to retain that 11 ability to remove deer from the airport. 12 We have had accidents. In the past, about 13 20 years ago, we did have one accident where a 14 deer got hit. That was before we fenced in the 15 entire airport. So since it's been fenced, we 16 haven't had any accidents. So the fencing 17 works and removing deer as soon as we find them 18 works. 19 MR. HOLLIS: So we're simply asking for 20 your approval on the request. 21 MR. PACK: The seven that you removed,</p>	<p>1 MR. PACK: Okay. 2 MR. RISHER: We don't need to get into the 3 details. 4 MR. PACK: I got it, Mr. Hollis. 5 Council -- 6 MS. PRICE: Cassandra is about to lose it 7 back there. 8 MR. PACK: I need a motion that -- 9 MR. LESHAR: I vote for approval. 10 MR. PACK: Thank you. 11 MR. CALLAHAN: Second. 12 MR. PACK: Thank you. This is a letter of 13 authority for deer removal. Motion made by 14 Mr. Leshar, seconded by Mr. Callahan. Any 15 further discussion? 16 Hearing none, Madam Secretary, please call 17 the roll. 18 SECRETARY: Mr. Pack. 19 MR. PACK: Aye. 20 SECRETARY: Mr. Divilio. 21 MR. DIVILIO: Aye.</p>
Page 87	Page 89
<p>1 were these a catch-and-release situation or 2 were these taken down? 3 MR. CALLAHAN: They're shot. 4 MR. RISHER: They're shot. 5 MR. PACK: They were taken down. Okay. 6 MS. PRICE: (Inaudible.) 7 MR. RISHER: We have considered other -- 8 MR. PACK: I am not feeling well this 9 evening. So please bear with me. 10 MR. DIVILIO: In all seriousness, I know 11 that you guys do make an effort to open the 12 gates at times. 13 MR. RISHER: We do, and we have in the 14 past. If there's a gate that's convenient, we 15 try to open a gate and run them out. But that 16 brings its own safety hazards. If you're 17 shooting a herd across Goldsborough Neck Road or 18 Airport Road, that can cause an accident. Then 19 we're liable because we caused an accident. 20 MR. HOLLIS: We're simply asking for 21 approval.</p>	<p>1 SECRETARY: Mr. Callahan. 2 MR. CALLAHAN: Aye. 3 SECRETARY: Ms. Price. 4 MS. PRICE: Aye. 5 SECRETARY: Mr. Leshar. 6 MR. LESHAR: Aye. 7 MR. HOLLIS: Very good. Thank you, 8 Council. 9 MR. PACK: Happy hunting. 10 MS. LANE: Thank you so much. 11 MR. HOLLIS: Development impact fee study. 12 Requesting your approval to enter into a 13 contract with Tischler & Associates in the 14 amount of \$122,580 to update the county study. 15 There are sufficient funds in your budget 16 that you included for the project. Perhaps, 17 though, all or part of the study may be paid 18 for from the impact fees themselves. 19 Tischler & Associates completed the 20 original study for the county in 2004. 21 MR. PACK: This is a bit overdue.</p>

Page 90

1 Ms. Lane and I had a conversation about this
 2 last week.
 3 Angela, you want to jump in?
 4 MS. LANE: No. I just don't know if you
 5 have any additional questions.
 6 I will say, Tischler is -- they are the
 7 nation's leader in development impact studies,
 8 this firm.
 9 The other thing is two of the individuals
 10 that have been assigned to this project if it
 11 is approved by Council actually worked with the
 12 county on our original study. So they already
 13 have a depth of knowledge of Talbot County.
 14 And Tischler also did the development impact
 15 study and the update for the Town of Easton.
 16 MR. PACK: Right.
 17 MS. LANE: So they certainly have a fair
 18 amount of expertise about Talbot County, which
 19 we would not find with another firm.
 20 MR. PACK: Okay. Again, and I would agree
 21 it's probably a bit overdue.

Page 91

1 MS. LANE: Yes.
 2 MR. PACK: Ten-plus years since the last
 3 one was done.
 4 We had a person come in and actually talk
 5 to Mr. Callahan and myself about impact fees
 6 and how they are disbursed. So I think it's
 7 time for us to take a look at this.
 8 So any further comments or questions of
 9 Ms. Lane on what we're doing here? This is to
 10 do another development impact fee study.
 11 MR. LESHHER: It needs to be updated in
 12 part because we've got a lot more capital
 13 projects that we didn't know about ten years
 14 ago.
 15 MR. PACK: Bingo.
 16 MR. LESHHER: The Sheriff's Office and
 17 projects beyond. So those need to be taken
 18 into account for collections of future impact
 19 fees. And the only way that we're going to do
 20 that is with this study.
 21 And Tischler Bise is probably a better

Page 92

1 monopoly on this than Standard Oil or AT&T.
 2 MR. HOLLIS: That's true.
 3 MR. PACK: Was that a motion as well?
 4 MR. LESHHER: I'll move to approve.
 5 MR. PACK: That was also a motion as well
 6 as a commentary.
 7 MS. PRICE: Second.
 8 MR. PACK: Seconded by Ms. Lane. Any
 9 further discussion?
 10 Hearing none, Madam Secretary --
 11 MS. PRICE: I'm not Ms. Lane.
 12 MR. PACK: Ms. Price.
 13 MR. HOLLIS: We know what he meant.
 14 MR. PACK: Oh, my goodness. It's a long
 15 evening, isn't it?
 16 Madam Secretary, please call your roll.
 17 SECRETARY: Mr. Pack.
 18 MR. PACK: Aye.
 19 SECRETARY: Mr. Divilio.
 20 MR. DIVILIO: Aye.
 21 SECRETARY: Mr. Callahan.

Page 93

1 MR. CALLAHAN: Aye.
 2 SECRETARY: Ms. Price.
 3 MS. PRICE: Aye.
 4 SECRETARY: Mr. Leshher.
 5 MR. LESHHER: Aye.
 6 MR. PACK: Thank you very much.
 7 MS. LANE: Thank you.
 8 MR. PACK: It passes.
 9 MR. HOLLIS: Next is Frederick Douglass
 10 Park on the Tuckahoe. This is Bid 19-01,
 11 Council. Master plan and interpretive plan for
 12 the Frederick Douglass Park on the Tuckahoe.
 13 We're requesting your approval to award
 14 this bid, 19-01, to LSG Landscape Architecture
 15 in the amount of \$109,981.52.
 16 Total of nine bids were received, with
 17 four firms selected for the interviews.
 18 The project is being funded by a \$50,000
 19 grant from the Maryland Heritage Areas
 20 Authority with the balance of \$59,981 from
 21 county funds.

Page 94

1 Your finance director advises that the
 2 capital project for this has \$14,000 allocated.
 3 Leaves a shortfall of just under \$46,000. She
 4 is recommending, and I will support it, that we
 5 take it from an existing capital project when
 6 you update your capital budget to cover this
 7 cost.
 8 MR. PACK: I would certainly echo that as
 9 well.
 10 We have Ms. Cassandra Vanhooser with us,
 11 and she's been at the forefront of this, as
 12 well as Mr. Peper. So you want to jump in.
 13 And myself and Mr. Hollis are on the committee.
 14 Although I did not hear this particular
 15 group's presentation, but from what you all
 16 recommended, they were an excellent choice. I
 17 think it was unanimous in the back room of the
 18 committee members to go with this particular
 19 firm. They brought everything to the table
 20 that we were looking for regarding the
 21 comprehensive design, interpretive design and

Page 95

1 those natures.
 2 So you want to just fill Council in on
 3 anything additional that you feel about this
 4 group?
 5 MS. VANHOOSER: You want to go first?
 6 MR. PEPPER: Go ahead.
 7 MR. PACK: Beauty before age.
 8 MS. VANHOOSER: We had four excellent
 9 groups. And it was a very, very difficult
 10 decision.
 11 But this particular group brought
 12 experience in planning large parks. And we had
 13 had a good bit of discussion about whether to
 14 include a certified interpretive planner on the
 15 team. And we ultimately had put that in our
 16 RFP.
 17 And that turned out to be a stroke of
 18 genius on our part because one of the things
 19 that set this group apart was that they had a
 20 certified interpretive planning team that
 21 really was exceptional.

Page 96

1 So it's not the lowest bid, but we believe
 2 that this is the best choice for this project.
 3 And it was unanimous with the group.
 4 MR. PEPPER: Yes. So this group, on top of
 5 that, I think this group is really going to
 6 strive for the interpretive part of this park.
 7 The landscape architecture part is going to be
 8 driven by the interpretive plan. And I think
 9 this group had more passion when it came to the
 10 actual interpretive part. And so they've done
 11 a couple of other projects around the area that
 12 showed that.
 13 So this group of the last two that we were
 14 kind of debating on, this one really had I
 15 would say a pretty strong leg up on the
 16 interpretive part.
 17 MS. VANHOOSER: So there's also an
 18 opportunity here. We named this park Frederick
 19 Douglass Park on the Tuckahoe because it sets
 20 it apart from any other Frederick Douglass park
 21 in the country. But there's a real opportunity

Page 97

1 to interpret the Tuckahoe story here as well.
 2 And the team that we have put together
 3 really brings that to the forefront. And so
 4 there's a dual opportunity, and that actually
 5 is spelled out in our RFP that we're telling
 6 the story of the Tuckahoe watershed and of
 7 Frederick Douglass. And of course, this is the
 8 landscape of his birth. And to tell those
 9 stories in tandem I think is a real
 10 opportunity, and we believe that this team can
 11 do that.
 12 MR. PACK: Right. Any questions,
 13 comments?
 14 MR. CALLAHAN: Is this project, when does
 15 this project start?
 16 MR. PEPPER: When did it?
 17 MR. PACK: When we get the money.
 18 MR. PEPPER: I mean a lot of it depends on
 19 how long the interpretive plan takes and how
 20 long the master plan.
 21 I mean we'll have public meetings.

Page 98

1 It's kind of like Oxford Park, the same
 2 thing.
 3 I mean this could be eight months down the
 4 road before we actually --
 5 MR. CALLAHAN: I got you.
 6 MR. PEPER: -- put a shovel in the ground.
 7 MS. VANHOOSER: In fact, we expect it to
 8 be.
 9 If you recall, you already awarded Bid
 10 19-08 to Preservation Green to do a small
 11 interpretive element to be done now.
 12 And this is for the larger master plan and
 13 interpretive plan that will sort of spell out
 14 what happens for the entire 107 acres there.
 15 MR. CALLAHAN: Got you. Okay.
 16 MR. PACK: And I think the team that
 17 Council approved to be assembled, Mr. Green and
 18 Priscilla Morris, Cassandra, Preston, Andy.
 19 MR. CALLAHAN: You.
 20 MR. LESHER: Well, I'm just there.
 21 MS. VANHOOSER: Marcy Ross.

Page 99

1 MR. PACK: And Eric Lowery.
 2 MS. VANHOOSER: Mark Turner.
 3 MR. PACK: Yes, Mark Turner from up in
 4 Queen Anne. A very strong team. And I was
 5 very impressed. Mr. Turner. And of course,
 6 Dale Greene, his reputation proceeds him.
 7 But I was just very impressed with the
 8 team and the level of conversation, their level
 9 of questioning, their detail of the subject
 10 matter. They were able to pull so much out of
 11 the competing firms that it was just good to be
 12 a part of just that process.
 13 Although this particular firm was not the
 14 lowest bidder, again, to a man and to a woman,
 15 the committee felt that LSG Landscaping was
 16 certainly the way to go. And I support that.
 17 I would like to segue into the shortfall,
 18 Ms. Lane, if you're back there.
 19 MS. LANE: Yes.
 20 MR. PACK: Pulling this from another
 21 capital.

Page 100

1 Have you earmarked anything or have a
 2 project in mind that we can use this 45?
 3 MS. LANE: Yes. We actually have another
 4 park project that had some local funds that
 5 were not spent.
 6 MR. PACK: They were available.
 7 MS. LANE: That are available. Really
 8 can't transfer it. So we'll have to do an
 9 appropriation in the next fiscal budget.
 10 But there are unexpended funds in the
 11 capital projects fund in the parks area that
 12 could be applied to this project in the next
 13 budget.
 14 MS. PRICE: So --
 15 MR. PACK: I'm sorry. And since this is
 16 from a park, Mr. Peper, has your committee, the
 17 Parks Board, looked at that and is there any
 18 reservations on your end as far as abandoning
 19 those funds and bringing those over to the
 20 Douglass park?
 21 MR. PEPER: It hasn't come up in our

Page 101

1 committee because this is something that was
 2 just decided on recently.
 3 MR. PACK: Okay.
 4 MS. LANE: I will say it's not all of the
 5 local funds available. There will still be
 6 some local funds available. It's about half of
 7 the funds available.
 8 MR. PACK: Okay.
 9 MS. PRICE: So my question --
 10 MR. PACK: One more part. I know you want
 11 to jump in.
 12 Are you okay with us proceeding tonight
 13 before your board looks at this?
 14 MR. PEPER: Yes, yeah. And I think the
 15 project that these funds were attributed to is
 16 kind of where it is right now. So a lot of
 17 those monies that are there are not contingency
 18 funds, but those would be for future projects
 19 or future repairs or stuff like that that are
 20 not needed at this point.
 21 MR. PACK: So you can live with it. Okay.

Page 102

1 MS. LANE: And the reason why there were
 2 funds left over from the other project is that
 3 we were able to receive grant funds that
 4 covered more than what we had originally
 5 planned on.
 6 MR. PACK: Okay. But that's always good.
 7 MS. LANE: That is good.
 8 MR. PACK: And speaking of our neighbors
 9 to the north in Annapolis, have we heard
 10 anything back from the State on any additional
 11 funds.
 12 Ms. Marcy kept -- yes. Cassandra, have we
 13 heard anything back from Marcy?
 14 Marcy was another member from the
 15 Department of. . .
 16 MS. VANHOOSER: She's the State Office of
 17 Tourism.
 18 MR. PACK: Thank you. Tourism. Thank
 19 you.
 20 MS. VANHOOSER: So Marcy and I have
 21 approached the National Park Service, the

Page 103

1 Chesapeake Bay office, to request a meeting to
 2 talk about additional funding. So we have
 3 pursued that. And we are very hopeful that the
 4 Tuckahoe story will be something that they will
 5 be interested in funding.
 6 MR. PACK: And I will say my impression is
 7 that she was very optimistic that those State
 8 funds could be gathered.
 9 MS. VANHOOSER: We're going to continue
 10 to --
 11 MR. PACK: Did you get that same
 12 impression? She was optimistic. She can't, of
 13 course, have a crystal ball. But she was very
 14 optimistic that those funds could be used.
 15 MS. VANHOOSER: Right. So we already have
 16 made contact with them and are working to set
 17 up a meeting with the National Park Service.
 18 Federal funds would be able to match our
 19 grant one to one, 100 percent.
 20 So again, we are continuing to seek
 21 additional sources of funding and are actively

Page 104

1 working on that.
 2 MR. PACK: Thank you. Appreciate that.
 3 I'm sorry, Ms. Price.
 4 MS. PRICE: I still want to clarify. It's
 5 going to be moving from one park budget to
 6 another for this year.
 7 But it does say that next year we have to
 8 put the appropriation in the 2021 budget.
 9 So does that reduce one in 2021 or are we
 10 ultimately adding \$45,000?
 11 MS. LANE: It would be using funds in the
 12 capital projects fund. It wouldn't be
 13 transferring funds into the capital project
 14 fund.
 15 MS. PRICE: Right. So we're moving it
 16 from one project to another. It's within the
 17 (inaudible). I get that part.
 18 But it does say specifically that next
 19 year we're going to have to put it in the --
 20 allocate it for the 2021 budget.
 21 MS. LANE: Right. Because we don't have

Page 105

1 enabling legislation that would allow us to
 2 spend this much local funds.
 3 MS. PRICE: So let me just ask this
 4 question simply. Are we spending 45,900 more
 5 or we aren't next year?
 6 MR. HOLLIS: We've not spending new money.
 7 MR. PACK: No.
 8 MR. HOLLIS: You're going to be moving it
 9 over.
 10 MS. PRICE: Even next year?
 11 MR. HOLLIS: Correct. But the way we
 12 accomplish it is in the '21 budget, doing that
 13 capital funding for Frederick Douglass.
 14 MS. PRICE: Okay.
 15 MR. PACK: It's an accounting. . .
 16 MS. LANE: We assume this project will
 17 expand more than one fiscal year.
 18 MR. HOLLIS: Right.
 19 MR. PACK: Yeah.
 20 MS. LANE: So that we can do that.
 21 MR. PACK: It certainly will, yeah.

Page 106

1 MS. VANHOOSER: For sure.
 2 MR. PACK: For sure, for sure.
 3 Any other questions, Council?
 4 And again, I was very comfortable with
 5 this, as your liaison, I was very comfortable
 6 with the presentation. I did read through the
 7 packet, although, again, I did not sit on this
 8 particular presentation. But I take
 9 Ms. Cassandra and Preston's comments very
 10 highly as well as the other esteemed members of
 11 that committee.
 12 I will ask is there a motion to accept Bid
 13 19-01?
 14 MR. LESHER: So moved.
 15 MR. PACK: Moved by Mr. Leshar.
 16 MR. CALLAHAN: Second.
 17 MR. PACK: Seconded by Mr. Callahan. Any
 18 further discussion on Bid 19-01?
 19 Hearing none, Madam Secretary, please call
 20 your roll.
 21 SECRETARY: Mr. Pack.

Page 107

1 MR. PACK: Aye.
 2 SECRETARY: Mr. Divilio.
 3 MR. DIVILIO: Aye.
 4 SECRETARY: Mr. Callahan.
 5 MR. CALLAHAN: Aye.
 6 SECRETARY: Ms. Price.
 7 MS. PRICE: Aye.
 8 SECRETARY: Mr. Leshar.
 9 MR. LESHER: Aye.
 10 MR. PACK: Thank you very much.
 11 MS. VANHOOSER: Thank you.
 12 MR. PEPER: Thank you.
 13 MR. PACK: Thank you, guys. Appreciate
 14 it.
 15 MR. HOLLIS: So Council, on the
 16 never-ending quest to find a soft drink vendor
 17 to the county.
 18 MR. PACK: My goodness.
 19 MR. HOLLIS: We're going to be discussing
 20 Bid 19-05 and Bid 19-12.
 21 MR. PACK: Okay.

Page 108

1 MR. HOLLIS: Soft drink beverage contract.
 2 We're requesting your approval to award
 3 19-05 to Pepsi Bottling Venture through the
 4 Department of Parks & Recreation. The Bid
 5 19-05 was originally opened on June 21st, with
 6 Pepsi the sole bidder. Council rejected that
 7 based on Mr. Peper's recommendation due to lack
 8 of competitive bids.
 9 Project was rebid as 19-21 and Coca-Cola
 10 was the sole bidder.
 11 Prices for each bidder were then compared
 12 and are matched up on 250-case annual usage.
 13 However, Pepsi offered an additional
 14 contribution of \$3,000, with Coca-Cola offering
 15 zero annual contributions.
 16 So we're asking you to give us approval to
 17 award the bid to Pepsi in terms of their
 18 agreeing to honor their original bid. Is that
 19 correct?
 20 MR. PEPER: Correct.
 21 MR. PACK: Plus the additional three

Page 109

1 grand?
 2 MR. PEPER: Correct.
 3 MR. LESHER: I move to approve.
 4 MR. PACK: By Mr. Leshar. Is there a
 5 second?
 6 MR. DIVILIO: Second.
 7 MR. PACK: By Mr. Divilio. Is there any
 8 further discussion on Pepsi or Coke?
 9 MS. PRICE: Was their bid higher, I mean
 10 than it had been in the past? I mean did the
 11 cost go up from one year to the next?
 12 MR. PEPER: Yeah. I mean costs have gone
 13 up because the last time we bid it was five
 14 years ago. So there's always an incremental
 15 increase.
 16 Even when we get bid, it's in the contract
 17 that it can go up a certain percentage every
 18 year, and it always does.
 19 MR. HOLLIS: It's also changed because we
 20 don't have many locations for the soft drink
 21 machines now in the county.

Page 110	Page 112
<p>1 MR. PEPPER: Right.</p> <p>2 MR. PACK: Okay. Any other questions?</p> <p>3 Hearing none, Madam Secretary, please call</p> <p>4 the roll.</p> <p>5 SECRETARY: Mr. Pack.</p> <p>6 MR. PACK: Aye.</p> <p>7 SECRETARY: Mr. Divilio.</p> <p>8 MR. DIVILIO: Aye.</p> <p>9 SECRETARY: Mr. Callahan.</p> <p>10 MR. CALLAHAN: Aye.</p> <p>11 SECRETARY: Ms. Price.</p> <p>12 MS. PRICE: Aye.</p> <p>13 SECRETARY: Mr. Leshner.</p> <p>14 MR. LESHER: Aye.</p> <p>15 MR. HOLLIS: Thank you.</p> <p>16 MR. PEPPER: Thank you.</p> <p>17 MR. HOLLIS: Mr. Clarke. So Council,</p> <p>18 following up on the Ferry Point preliminary</p> <p>19 engineering report, in accordance with your</p> <p>20 work session from yesterday with Ray Clarke and</p> <p>21 Duane Wilding of BayLand Consultants, we're</p>	<p>1 Hearing none, Madam Secretary, please call</p> <p>2 your roll.</p> <p>3 SECRETARY: Mr. Pack.</p> <p>4 MR. PACK: Aye.</p> <p>5 SECRETARY: Mr. Divilio.</p> <p>6 MR. DIVILIO: Aye.</p> <p>7 SECRETARY: Mr. Callahan.</p> <p>8 MR. CALLAHAN: Aye.</p> <p>9 SECRETARY: Ms. Price.</p> <p>10 MS. PRICE: Aye.</p> <p>11 SECRETARY: Mr. Leshner.</p> <p>12 MR. LESHER: Aye.</p> <p>13 MR. HOLLIS: So Council, regarding Leeds</p> <p>14 Creek, the Tunis Mills Bridge, we're requesting</p> <p>15 your approval to award appraisal work for three</p> <p>16 properties adjacent to the bridge to Goodell &</p> <p>17 Associates, LLC in the amount of \$6,000.</p> <p>18 MR. LESHER: I'll move --</p> <p>19 MR. PACK: This project has been around as</p> <p>20 long as I've been here.</p> <p>21 MR. LESHER: I'll move to approve.</p>
Page 111	Page 113
<p>1 requesting your formal approval to direct</p> <p>2 BayLand Consultants to finalize the preliminary</p> <p>3 engineering report for the Ferry Point sewer</p> <p>4 service area.</p> <p>5 MR. PACK: Okay. Ray, any comment from</p> <p>6 you on the public hearing yesterday?</p> <p>7 MR. CLARKE: I think it was a very good</p> <p>8 work session with Council as well as the</p> <p>9 consultants, and I think we're looking forward</p> <p>10 to moving forward with the project as a whole.</p> <p>11 MR. PACK: Excellent. Questions of</p> <p>12 Council? Hearing none, I need a motion that we</p> <p>13 can go ahead and allow BayLand Construction to</p> <p>14 finish the preliminary engineering report on</p> <p>15 the Ferry Point sewer service area.</p> <p>16 MR. LESHER: So moved.</p> <p>17 MR. PACK: Made by Mr. Leshner. Is there a</p> <p>18 second?</p> <p>19 MR. CALLAHAN: Second.</p> <p>20 MR. PACK: Seconded by Mr. Callahan. Any</p> <p>21 further discussion?</p>	<p>1 MR. PACK: Moved by Mr. Leshner.</p> <p>2 MS. PRICE: Second.</p> <p>3 MR. PACK: Seconded by Ms. Price. Any</p> <p>4 further comments of Mr. Clarke on this bridge</p> <p>5 and when it will be done?</p> <p>6 Hearing none, Madam Secretary, please call</p> <p>7 your roll.</p> <p>8 SECRETARY: Mr. Pack.</p> <p>9 MR. PACK: Aye.</p> <p>10 SECRETARY: Mr. Divilio.</p> <p>11 MR. DIVILIO: Aye.</p> <p>12 SECRETARY: Mr. Callahan.</p> <p>13 MR. CALLAHAN: Aye.</p> <p>14 SECRETARY: Ms. Price.</p> <p>15 MS. PRICE: Aye.</p> <p>16 SECRETARY: Mr. Leshner.</p> <p>17 MR. LESHER: Aye.</p> <p>18 MR. HOLLIS: Thank you, Council. And</p> <p>19 going back to Bid 17-0, which is our open-ended</p> <p>20 engineering services agreement, we're</p> <p>21 requesting your approval to award the</p>

Page 114

1 Dutchman's Lane annexation plat work for the
 2 Easton Club East section of the roadway and
 3 Third Street de-annexation plat work to Lane
 4 Engineering in the amount of \$17,000.
 5 That would be using contingency funds that
 6 are identified by your finance director as
 7 available.
 8 This is in order to transfer Dutchman's
 9 Lane to the Town of Easton.
 10 And I would like to commend Mr. Clarke for
 11 looking and finding a lesser expensive option
 12 than the original proposal we received from
 13 another firm.
 14 MR. PACK: Okay. The de-annexing Third
 15 Street and then annexing Dutchman's, which
 16 we've been trying to get done for quite some
 17 time as well. This has probably been around as
 18 long as I've been here as well.
 19 MR. HOLLIS: This is a big step forward.
 20 MR. PACK: Big one as well. Is there a
 21 motion on Bid 17-08?

Page 115

1 MR. LESHER: Move to approve.
 2 MR. PACK: Moved Mr. Lesher. Is there a
 3 second?
 4 MS. PRICE: Second.
 5 MR. PACK: Seconded by -- I guess it's a
 6 tie. I'll give it to Ms. Price. You've
 7 already had enough turns. Seconded by
 8 Ms. Price. Is there any further comment,
 9 question?
 10 Hearing none, Madam Secretary, please call
 11 your roll.
 12 SECRETARY: Mr. Pack.
 13 MR. PACK: Aye.
 14 SECRETARY: Mr. Divilio.
 15 MR. DIVILIO: Aye.
 16 SECRETARY: Mr. Callahan.
 17 MR. CALLAHAN: Aye.
 18 SECRETARY: Ms. Price.
 19 MS. PRICE: Aye.
 20 SECRETARY: Mr. Lesher.
 21 MR. LESHER: Aye.

Page 116

1 MR. HOLLIS: Thank you, Council.
 2 MR. PACK: Thank you.
 3 MR. HOLLIS: Thank you, Ray. Requesting
 4 your letter of support for Habitat Choptank for
 5 their grant applications in Maryland Affordable
 6 Housing Trust to support construction projects
 7 locally. No county funds required.
 8 MR. LESHER: I'll move to approve.
 9 MR. PACK: Moved by Mr. Lesher. I know I
 10 read that somewhere. I just can't put my hands
 11 on it.
 12 MR. CALLAHAN: Second.
 13 MR. PACK: Seconded by Mr. Callahan. I
 14 can't find it, but that's okay. I read it.
 15 MS. PRICE: (Inaudible.)
 16 MR. PACK: Yeah. I can't find it. Okay.
 17 So is there any further comment, question?
 18 Hearing none, Madam Secretary, please call
 19 your roll.
 20 SECRETARY: Mr. Pack.
 21 MR. PACK: Aye.

Page 117

1 SECRETARY: Mr. Divilio.
 2 MR. DIVILIO: Aye.
 3 SECRETARY: Mr. Callahan.
 4 MR. CALLAHAN: Aye.
 5 SECRETARY: Ms. Price.
 6 MS. PRICE: Aye.
 7 SECRETARY: Mr. Lesher.
 8 MR. LESHER: Aye.
 9 MR. HOLLIS: Council, last item is just an
 10 announcement, which Ms. Price has already made,
 11 which was that the Maryland Association of
 12 Counties conference is starting tomorrow. The
 13 Maryland attorney general will be addressing
 14 elected officials at the annual breakfast about
 15 the Open Meetings Compliance Board decision.
 16 Thank you all very much.
 17 MR. PACK: That's very important.
 18 Hopefully we all have the opportunity attend
 19 and listen in on that. And I'm certainly glad
 20 that MACo sees the importance of this decision
 21 and is giving it priority so that when

Page 118

1 Mr. Frosh does address the elected body, this
 2 will be a priority subject for him to talk
 3 about. So hopefully we'll be on hand so we can
 4 lend an ear or lend a voice as we sit fit.
 5 That would be great.
 6 So Council comments. Who is just coming
 7 back from vacation? Mr. Divilio, let's start
 8 with you. You've been away. He was away last
 9 week.
 10 MR. DIVILIO: I was. Good to be back.
 11 MR. PACK: Short and sweet. That's it,
 12 huh? Okay. Glad to be back.
 13 Mr. Callahan, you got more to say?
 14 MR. CALLAHAN: Looking forward to MACo. I
 15 know Laura is. Look at her. She's gleaming
 16 now. Look at her now.
 17 MS. PRICE: The schedule --
 18 MR. CALLAHAN: It's going to be great.
 19 We're going to have a good time.
 20 Waterman's Association Sunday was a good
 21 time. We had a good time. They put on a

Page 119

1 good -- the lieutenant governor was there.
 2 Pete, you did a good job.
 3 MR. DIVILIO: The place looked great.
 4 MR. CALLAHAN: You did awesome. Place
 5 looks great.
 6 Other than that, that's it.
 7 MR. PACK: That's it?
 8 MR. CALLAHAN: That's it.
 9 MR. PACK: Mr. Leshner.
 10 MR. LESHER: I've spoken my peace tonight.
 11 MR. PACK: Okay. And Ms. Price.
 12 MS. PRICE: We do have Attorney General
 13 Frosh coming, but Mr. Sanderson had really
 14 wanted to get all or some of the OMCB board
 15 themselves to come. I think it was probably
 16 too short a notice.
 17 I don't think this issue is going away.
 18 To get clarification on. So maybe at the
 19 winter conference. I think it all, as we
 20 talked about earlier, requires more
 21 clarification because I don't think there's

Page 120

1 anybody, not in Talbot County, not in any
 2 county, who is trying to break or bend the
 3 rules. It's just still a little too squishy,
 4 which is why MACo is taking it up. So I guess
 5 we'll start with the AG.
 6 And also, the county attorneys. I think
 7 probably at their luncheon or one of your all's
 8 sessions, they are definitely going to be
 9 discussing it because for Talbot County, I kind
 10 of said this earlier, to just go on their own
 11 and give our impression of what the decision
 12 means isn't really, I don't want to say it's
 13 not relevant, but we have 24 jurisdictions that
 14 need to understand what the decision means and
 15 whether it requires legislation to be more
 16 clear on it.
 17 So I'm glad that you all are going to get
 18 together and discuss it and come to some
 19 consensus as well. So thank you.
 20 MR. PACK: Just know what advice to give.
 21 I mean right now you've got county attorneys

Page 121

1 not knowing what advice to give the elected
 2 officials based on this decision.
 3 So as I said in my piece in the paper, I
 4 don't think anyone is looking at this decision
 5 as being beneficial to the elected bodies of
 6 this county, of that state. I should say, of
 7 this state.
 8 So glad to see Mr. Frosh has seen this as
 9 an important item that he's going to be there
 10 to discuss it.
 11 I'm sorry to hear that the three attorneys
 12 on the OMCB didn't decide to come and lend
 13 voice to it. I wonder why they won't be there,
 14 but that's another subject for another time.
 15 I want to give my prayers and thoughts out
 16 to again another tragedy that we just witnessed
 17 over the last week down in Dayton or over in
 18 Ohio in Dayton and then down in Texas in El
 19 Paso. Again, we come to a point where we see
 20 gun violence in our streets, in our
 21 supermarkets, in our schools.

Page 122

1 We can do vigils, we can pray, we can send
 2 items of relief and comfort, but we really need
 3 to start sitting down as a community and start
 4 speaking to our elected officials about this
 5 issue of gun violence. It's gotten to a point
 6 where it's gone beyond rational in the sane way
 7 for a civilized people to live.
 8 You see panic in the streets of New York
 9 because a motorcycle backfired, you see panic
 10 in the streets because a sign got bumped into
 11 and fell down because people are just on edge.
 12 And it's terrible to live your life under
 13 that kind of constant stress. It's not good
 14 for you physically, mentally, or spiritually.
 15 So I just want to, again, offer my prayers
 16 and sympathy to those persons, but also ask
 17 that we collectively as a community start
 18 talking to our elected officials about the
 19 issue of gun violence and really hold them
 20 accountable to it.
 21 The Waterman Appreciation Day was great.

Page 123

1 Glad to see Lieutenant Rutherford down there
 2 with us. They do a wonderful job down there.
 3 Mr. Leshner was working. So he was enjoying the
 4 weather but also had to pull double duty down
 5 there.
 6 MS. PRICE: He sat down and ate some crabs
 7 next to me later.
 8 MR. PACK: Great time and good to see
 9 everyone down there as well.
 10 Of course, MACo starts tomorrow. Most, if
 11 not all, all of us, all of us are going down.
 12 So we will not be meeting down there. We will
 13 just be socializing.
 14 MR. CALLAHAN: In separate hotels.
 15 MR. PACK: In separate hotels, right.
 16 But I want to again thank everyone for
 17 coming out tonight. Again, thank Council for
 18 our decision on the public comment portion of
 19 our agenda and look forward to that in the
 20 month of September.
 21 I believe that's all I have at this time.


Page 124

1 MR. HOLLIS: Mr. President, I'm probably
 2 overly sensitive, just remember Council has
 3 been invited to a meeting with Secretary --
 4 MR. PACK: We have.
 5 MR. HOLLIS: -- (Inaudible.)
 6 MR. PACK: Thank you.
 7 MR. HOLLIS: Which is normally the
 8 secretary's staff's responsibility to make sure
 9 that public notice is given. But I'll just
 10 role it out right now as well.
 11 MR. PACK: So that's on Friday. So that's
 12 on Friday. Thank you for pointing that out.
 13 We don't want to have persons think we're doing
 14 anything underhanded here.
 15 We will be meeting with Secretary Rahn,
 16 transportation, on Friday. We meet with him
 17 nearly every year down at Ocean City just to
 18 see what the Department of Transportation has
 19 coming out. Sometimes we have agenda items for
 20 him and his staff as well. And those items are
 21 public, Ms. Morris, our agenda for

Page 125

1 Mr. Secretary Rahn.
 2 MS. MORRIS: Yes.
 3 MR. HOLLIS: It's at 9:30 Friday at the
 4 Ocean City Convention Center.
 5 MR. PACK: And if you want a copy of those
 6 agenda, please contact county manager's office
 7 and we'll be glad to give you a copy of that
 8 agenda.
 9 If there's nothing else, for the good of
 10 the order, have a motion to close?
 11 MR. LESHNER: So moved.
 12 MR. PACK: Moved by Mr. Leshner.
 13 MR. CALLAHAN: Second.
 14 MR. PACK: Seconded by Mr. Callahan.
 15 No further discussion, Madam Secretary,
 16 please call your roll.
 17 SECRETARY: Mr. Pack.
 18 MR. PACK: Aye.
 19 SECRETARY: Mr. Divilio.
 20 MR. DIVILIO: Aye.
 21 SECRETARY: Mr. Callahan.

1 MR. CALLAHAN: Aye.
 2 SECRETARY: Ms. Price.
 3 MS. PRICE: Aye.
 4 SECRETARY: Mr. Leshner.
 5 MR. LESHER: Aye.
 6 (Meeting concluded at: 7:44 p.m.)
 7
 8
 9
 10
 11
 12
 13
 14
 15
 16
 17
 18
 19
 20
 21

1 STATE OF MARYLAND
 2 I, Diane Houlihan, a Notary Public in and
 for the State of Maryland, County of Anne Arundel,
 3 do hereby certify that the within named, Talbot
 County Council Audio, personally appeared before me
 4 at the time and place herein set according to law,
 was interrogated by counsel.
 5
 I further certify that the examination was
 6 recorded stenographically by me and then transcribed
 from my stenographic notes to the within printed
 7 matter by means of computer-assisted transcription
 in a true and accurate manner.
 8
 I further certify that the stipulations
 9 contained herein were entered into by counsel in my
 presence.
 10
 I further certify that I am not of counsel
 11 to any of the parties, not an employee of counsel,
 nor related to any of the parties, nor in any way
 12 interested in the outcome of this action.
 13 AS WITNESS my hand Notarial Seal this 20th
 day of August, 2019, at Easton, MD.
 14
 15 
 16 _____
 Diane Houlihan
 Notary Public
 17
 18
 19
 20 My commission expires September 16, 2021
 21

&	200 12:13	57 37:16	access 11:2,6 12:2
& 69:2 89:13,19 108:4 112:16	2000 32:5,8 33:10	59,981 93:20	12:3 38:6
0	2004 22:13 89:20	5:30 27:4 30:7	accessible 65:20
0.91 37:17	2010 9:2	6	75:11,20
1	2012 7:5	6,000 112:17	accident 86:13
100 76:10 103:19	2014 9:6	60 44:12	87:18,19
102 34:15	2015 17:4	650 5:14	accidents 86:12,16
107 98:14	2019 1:7 20:8 127:13	6:00 1:7	accomplish
109,981.52. 93:15	2021 20:8 104:8,9 104:20 127:20	6:30 27:4,5 30:7,8	105:12
10th 83:19	2030 13:7 14:18	6th 3:5	account 32:10,17
11 9:3	20th 25:21 26:11 29:21 30:17 31:8	7	34:10 91:18
11,000 5:20	21 105:12	7:44 126:6	accountable
12 5:21 30:1 51:2 86:8	21st 108:5	8	122:20
120 5:15	22 37:16	80,000 37:20	accounting 105:15
122,580 89:14	22350 37:14	9	accounts 33:20
13 1:7 16:20 19:19	22nd 41:14	9:30 125:3	accurate 127:7
1314 41:15	23 54:16	a	acknowledging
1362 127:15	24 56:14 120:13	a.m. 30:1	86:3,3
13th 3:6	250 108:12	aamc 7:2	acquainted 71:19
14,000 94:2	250,000 32:14 33:5	abandoning	acres 37:17 98:14
15 33:11 68:4,5	25th 2:15,17	100:18	act 51:4,11 52:8
16 127:20	278 37:5,10 38:16 38:20 40:12 41:8	abdominal 10:1	62:20
17,000 114:4	3	abide 64:13	acting 58:7
17-0 113:19	3,000 108:14	ability 86:11	action 45:18 51:20
17-08 114:21	30th 3:5	able 7:18 8:13	52:2 127:12
18th 63:20	31 37:16	10:2,7 24:2 33:21	actively 33:18
19-01 93:10,14 106:13,18	35 6:4	44:11 46:18 53:5	103:21
19-05 107:20 108:3,5	4	53:5,14 54:5,12	activities 4:17
19-08 98:10	45 100:2	54:17 55:21 56:11	26:10
19-12 107:20	45,000 104:10	56:15 57:19 62:1	actual 30:8 48:15
19-21 108:9	45,900 105:4	82:5 99:10 102:3	66:7 96:10
1995 7:3	46,000 94:3	103:18	add 23:6 34:2,9
19th 63:20	48 56:14 61:19	absolutely 56:20 57:6	38:2 61:12 62:18
1st 12:10 85:11	5	absorbed 9:7	74:9
2	50 28:20	abstain 64:18	adding 104:10
20 68:5 76:20 86:13	50,000 22:19 93:18	abstention 64:11	addition 6:6,13,14
		accept 20:6,9 58:8 106:12	6:15 29:7 46:15
		accepted 2:21 3:11	additional 2:19
			19:17 23:20 24:3
			24:15 32:17 35:20
			36:9 38:3 40:14
			82:19 90:5 95:3
			102:10 103:2,21
			108:13,21

<p>additions 2:11,19 3:9</p> <p>address 22:16 37:14 42:10 55:3 75:7 79:8 80:12 118:1</p> <p>addressed 45:14 55:9</p> <p>addressing 117:13</p> <p>adjacent 112:16</p> <p>administrative 31:11 32:1 34:5 51:21 57:2</p> <p>adopt 32:1</p> <p>adopted 32:4 33:10</p> <p>adult 69:10</p> <p>advance 82:4</p> <p>advanced 56:14</p> <p>advantage 45:4</p> <p>advice 120:20 121:1</p> <p>advises 94:1</p> <p>advocate 56:15</p> <p>affiliated 7:4</p> <p>afford 52:3</p> <p>affordable 116:5</p> <p>ag 120:5</p> <p>age 6:17 95:7</p> <p>agencies 17:9 79:2</p> <p>agenda 2:10,12,14 2:17,20 3:13 15:10,18 21:15 25:16 51:2,6 65:10,13 66:3,4,8 67:15 71:5,8,13 73:4,16,17,21,21 74:3,5,9,13,15,17 74:19 75:8,18 81:8 82:20 123:19 124:19,21 125:6,8</p> <p>agendas 75:4</p> <p>ago 6:7 59:11 61:7 61:9 71:15 86:13</p>	<p>91:14 109:14</p> <p>agree 17:9 44:2 52:16 59:17 64:4 69:13 71:1 72:8 90:20</p> <p>agreed 54:10</p> <p>agreeing 108:18</p> <p>agreement 21:16 23:1,10 24:1,9 77:6,7 81:12,13 113:20</p> <p>agreements 23:3</p> <p>agricultural 29:1 29:2,19</p> <p>ahead 20:6 36:3 38:14 71:19 73:12 95:6 111:13</p> <p>air 9:4</p> <p>airport 84:16,19 85:7 86:4,10,11 86:15 87:18</p> <p>allegiance 2:6,7</p> <p>allocate 104:20</p> <p>allocated 94:2</p> <p>allow 23:10 32:9 32:20 34:12 57:4 82:8,9,14,18 105:1 111:13</p> <p>allowed 35:3,4</p> <p>allowing 76:12</p> <p>allows 23:19 24:2 33:12</p> <p>all's 120:7</p> <p>ameliorate 52:5</p> <p>amend 24:4</p> <p>american 16:12 18:10</p> <p>amount 22:19 23:17 89:14 90:18 93:15 112:17 114:4</p> <p>analysis 22:14</p> <p>andy 98:18</p>	<p>angela 90:3</p> <p>annapolis 53:19 54:7 55:18 56:13 102:9</p> <p>anne 3:14 4:9,11 5:19 7:4,7 9:7 12:12 13:3 16:14 99:4 127:2</p> <p>annexation 114:1 114:3</p> <p>annexing 114:14 114:15</p> <p>announce 26:4</p> <p>announced 29:8</p> <p>announcement 117:10</p> <p>annual 108:12,15 117:14</p> <p>answer 28:4,5</p> <p>answers 13:15</p> <p>anybody 45:13 58:15 120:1</p> <p>apart 95:19 96:20</p> <p>appeared 127:3</p> <p>applicants 47:15</p> <p>application 46:13 46:19 47:9 84:20</p> <p>applications 44:6 44:9 116:5</p> <p>applied 46:21 100:12</p> <p>apply 24:3</p> <p>appointing 15:21</p> <p>appointments 11:6</p> <p>appraisal 112:15</p> <p>appreciate 4:15 11:21 49:19 50:20 63:5,6 84:11 104:2 107:13</p> <p>appreciation 122:21</p> <p>approach 66:3</p>	<p>approached 102:21</p> <p>appropriate 71:8 77:1</p> <p>appropriation 100:9 104:8</p> <p>approval 21:16 31:21 84:17 86:1 86:20 87:21 88:9 89:12 93:13 108:2 108:16 111:1 112:15 113:21</p> <p>approve 36:3 37:11 92:4 109:3 112:21 115:1 116:8</p> <p>approved 35:2 90:11 98:17</p> <p>april 22:10</p> <p>apt 79:1</p> <p>aquaculture 29:10</p> <p>architecture 93:14 96:7</p> <p>area 9:2,3 86:7 96:11 100:11 111:4,15</p> <p>areas 5:10 28:7 93:19</p> <p>argumentative 69:8</p> <p>arundel 3:14 4:9 4:11 5:19 7:4,8 9:7 12:12 13:3 127:2</p> <p>aside 11:5 80:19</p> <p>asked 61:13,14 66:9 67:14</p> <p>asking 70:15 86:19 87:20 108:16</p> <p>assembled 98:17</p> <p>assets 29:13</p> <p>assigned 90:10</p>
---	--	---	---

<p>assistance 9:16 assistant 21:18 26:2 assisted 127:7 associates 89:13 89:19 112:17 association 117:11 118:20 assume 105:16 assurances 18:14 at&t 92:1 ate 123:6 attachments 73:12 attempted 11:4 attend 27:11,14 117:18 attendance 27:9 27:17 75:2 attention 31:1 59:12 63:8 75:4 attorney 55:2 117:13 119:12 attorneys 55:1 120:6,21 121:11 attributed 101:15 audio 127:3 august 1:7 3:5,6 25:21 26:11 29:21 30:17 41:14 127:13 authority 18:19 88:13 93:20 available 19:18 100:6,7 101:5,6,7 114:7 award 93:13 108:2,17 112:15 113:21 awarded 98:9 aware 43:15 55:12 63:17,21 awesome 119:4 aye 20:19,21 21:2 21:4,6 24:19,21</p>	<p>25:2,4,6 36:12,14 36:16,18,20 39:18 39:20 40:1,3,5,19 40:21 41:2,4,6 64:20 65:1,3,5 84:1,3,5,7,9 88:19 88:21 89:2,4,6 92:18,20 93:1,3,5 107:1,3,5,7,9 110:6,8,10,12,14 112:4,6,8,10,12 113:9,11,13,15,17 115:13,15,17,19 115:21 116:21 117:2,4,6,8 125:18,20 126:1,3 126:5</p> <p style="text-align: center;">b</p> <p>back 17:10,15 18:7 19:3 24:4 43:4 50:9,15 51:13 59:7 67:16 69:4,14,16 72:7 78:10 79:19 81:14 88:7 94:17 99:18 102:10,13 113:19 118:7,10,12 backed 35:1,5 backfired 122:9 balance 93:20 ball 103:13 baltimore 26:7 bank 32:14 33:5 34:19,20 35:3 bank's 34:21 banks 32:13,16 33:4 34:13 35:6 bariatric 7:20 barriers 75:13 based 29:1,2,10 50:10 108:7 121:2 basically 10:18 19:5 33:1 50:2 86:2</p>	<p>bay 103:1 bayland 110:21 111:2,13 bayless 3:15,19,20 bear 87:9 beauty 6:17 95:7 bed 12:13 beginning 11:10 52:19 66:18,19 83:14 begins 54:21 behalf 53:18,20 55:21 56:6 believe 6:18 30:2 57:8 58:6 63:16 65:21 96:1 97:10 123:21 bellevue 28:14 belongs 71:4 bend 120:2 beneficial 47:13 70:6 121:5 best 19:20 47:19 50:15 56:1,6,16 60:8 96:2 better 17:6 61:11 70:7 91:21 beverage 108:1 beyond 91:17 122:6 bid 93:10,14 96:1 98:9 106:12,18 107:20,20 108:4 108:17,18 109:9 109:13,16 113:19 114:21 bidder 99:14 108:6,10,11 bids 93:16 108:8 big 19:14 54:11 74:5 114:19,20 bigger 71:6 biggest 7:8,13</p>	<p>bill 56:13 61:17 bills 53:13 54:12 59:20 61:15,21 62:2 bingo 91:15 birth 97:8 bise 91:21 bit 4:20 5:4 6:3 11:9 30:21 46:18 68:18 70:8 76:12 77:3 78:5 79:4,12 89:21 90:21 95:13 bite 80:10 bj's 6:8 board 15:12,19 16:1,4 17:18 38:1 38:9 41:10,19 42:3 44:3 45:16 46:9 51:19 55:7 57:14 60:1 79:19 79:21 80:5,6,11 80:14,17 100:17 101:13 117:15 119:14 boards 26:16 79:17,21 80:8,10 81:5 boat 38:7 68:12 80:13 bodies 66:12 75:9 121:5 body 60:17 75:7 75:11 78:19 118:1 bond 33:19 bonds 33:15 bottling 108:3 bounce 57:19 64:5 64:7 80:14 81:9 bozman 37:13,14 37:15 brand 7:15 break 120:2 breakfast 55:4 117:14</p>
--	--	---	---

<p>breast 7:21 brianna 8:4 bricks 16:16,18 bridge 4:2 112:14 112:16 113:4 brief 32:3 briefed 55:19 briefly 85:5 bring 17:12,13 50:14 74:16 bringing 7:11 63:7 75:3 100:19 brings 87:16 97:3 broad 79:4 broken 58:18 brought 4:19 43:4 59:12 94:19 95:11 bubbling 45:11 budget 58:19 89:15 94:6 100:9 100:13 104:5,8,20 105:12 build 29:14 building 7:16 9:14 38:19 bumped 122:10 business 55:4 61:1 busy 10:10 42:14 bypass 74:13</p>	<p>59:3,10 62:18 64:21 65:1 67:18 73:8 82:11 84:4,5 87:3 88:11,14 89:1,2 91:5 92:21 93:1 97:14 98:5 98:15,19 106:16 106:17 107:4,5 110:9,10 111:19 111:20 112:7,8 113:12,13 115:16 115:17 116:12,13 117:3,4 118:13,14 118:18 119:4,8 123:14 125:13,14 125:21 126:1 called 8:12 67:20 calling 85:13 calls 28:6,9 camera 70:4 campaign 58:16 capable 23:12 capital 91:12 94:2 94:5,6 99:21 100:11 104:12,13 105:13 cardiology 8:1 care 5:8,9,16 6:1 6:12,16 7:12,18 8:4,10,20 12:4,4 12:20,20 13:12 14:14 36:21 49:5 49:6 caroline 16:15 carter 16:1 case 58:4 62:17 70:19 108:12 cash 32:21 34:11 cassandra 88:6 94:10 98:18 102:12 106:9 casting 64:12 cat 8:17 10:3</p>	<p>catch 69:20 70:5 87:1 caters 76:1 caught 68:21 cause 87:18 caused 87:19 caveat 72:19 cdars 32:12 33:2 center 3:14 4:9,12 5:19 7:5,8 13:3 16:12 18:10 43:21 78:21 125:4 centers 18:11 ceo 3:16 certain 45:19 109:17 certainly 27:12,15 29:2,19 49:19 58:8 64:4 82:3 90:17 94:8 99:16 105:21 117:19 certificate 32:10 34:9 certificates 32:12 certified 85:14 95:14,20 certify 127:3,5,8 127:10 chair 2:21 3:10 42:7 75:16 77:4 77:18 78:13 82:9 82:18 challenges 58:1 chambers 1:10 chance 3:6 26:16 change 2:14 18:19 changed 32:7 34:8 57:17 58:8 62:10 62:16 109:19 changes 17:15 35:16 41:11 checked 86:8 chesapeake 103:1</p>	<p>chief 4:7 chime 44:1 choice 94:16 96:2 choptank 116:4 chuck 1:15 50:12 circumstance 52:5 cited 44:20 cities 78:18 citizen 56:4 citizens 55:10 56:1 56:7 city 54:21 124:17 125:4 civilized 122:7 clarification 119:18,21 clarify 104:4 clarke 110:17,20 111:7 113:4 114:10 clear 58:6 120:16 clearly 53:9,11 clerical 70:13 click 30:16 clinic 9:13 close 39:1 44:20 125:10 closed 69:15 closer 6:20 club 114:2 coca 108:9,14 code 34:6,8 35:4 41:11 45:20 coffee 64:6 coke 109:8 cola 108:9,14 collateralization 32:19 33:8 34:14 collateralize 32:16 34:17 35:6 collateralized 34:16 colleagues 9:14 64:3</p>
c			
<p>call 8:10,15 11:7 20:16 24:16 36:10 40:16 64:15 67:21 83:20 88:16 92:16 106:19 110:3 112:1 113:6 115:10 116:18 125:16 callahan 1:15 20:11,12 21:1,2 24:13,14 25:1,2 36:5,6,15,16 39:10,11,21 40:1 41:1,2 48:1 49:13</p>			

<p>collections 91:18 collectively 75:11 122:17 columbia 12:16 combined 13:5 come 10:2,11 17:10,15 27:12,15 30:8 35:18 38:16 45:12,15 46:7 50:9 58:15,16 68:17 69:17 70:2 71:16 72:2,20 74:9,15 76:20 78:17 91:4 100:21 119:15 120:18 121:12,19 comes 7:20 42:17 comfort 122:2 comfortable 106:4 106:5 coming 2:9 12:17 13:1 19:19 31:7 37:7 42:6 43:18 82:5 118:6 119:13 123:17 124:19 commend 114:10 comment 11:13 64:15 65:9,13 66:14,18 77:1,8 77:16,18 78:2 83:13 111:5 115:8 116:17 123:18 commentary 92:6 commented 74:14 comments 24:15 26:19 36:9 40:14 49:20 67:16 73:18 74:20 77:15 91:8 97:13 106:9 113:4 118:6 commission 127:20 committee 48:3 80:12 94:13,18</p>	<p>99:15 100:16 101:1 106:11 committees 79:17 80:1 81:6 common 23:4 commonly 32:11 communicate 59:7 76:2 communicated 57:17 communicating 79:2 communication 57:20 76:2 communications 51:13,16 52:6,10 community 7:3 8:6,7 12:11,13 14:12,21 19:21 25:19 26:5 27:3 29:18,19 30:8 41:21 48:16 60:9 65:21 78:15 122:3 122:17 comparable 29:16 compared 29:4 108:11 competing 99:11 competitive 108:8 complaints 47:7 49:1 completed 89:19 completely 69:13 compliance 46:4 51:19 117:15 components 18:12 comprehensive 28:6,9 94:21 computer 127:7 computers 18:8 concepts 9:8 concerned 60:14 concise 76:16</p>	<p>concluded 126:6 concur 17:14 concurrence 16:10,13 conference 54:20 117:12 119:19 confidence 49:6 consensus 120:19 consent 3:1,12 consider 49:17 consideration 43:6 51:3 considered 40:10 87:7 consistency 83:5 consisting 37:17 constant 122:13 constantly 62:14 constraint 59:21 construction 111:13 116:6 consult 8:14 consultant 26:6 consultants 26:17 110:21 111:2,9 contact 103:16 125:6 contacted 54:9 66:11,16 contained 127:9 context 54:18 contingency 101:17 114:5 continue 13:3,10 103:9 continuing 103:20 contract 89:13 108:1 109:16 contractors 47:3,9 contribution 108:14 contributions 108:15</p>	<p>contributors 14:21 control 34:21 convenient 11:18 87:14 convention 125:4 conversation 43:21 64:14 65:11 69:10 76:17 90:1 99:8 cooperator 84:20 85:13 coordination 12:5 copies 63:12 copy 125:5,7 cordero 7:21 8:12 cordova 25:19,19 26:12 28:4 29:13 29:15 30:15,20 31:4 corey 1:14 corner 9:15 correct 38:11 46:6 80:21 105:11 108:19,20 109:2 corrections 2:11 2:20 3:9 correspondence 41:20 correspondences 57:15 cost 12:20 13:11 18:11,12 35:6 94:7 109:11 costing 63:1,2 costs 18:4 33:18 109:12 council 1:1,4,10 1:13 2:10,13 3:13 13:13 14:1,2 15:9 20:5 21:14 22:2 24:6 25:16 31:10 31:19 38:21 40:13 41:7,9,11,14,18</p>
---	---	---	---

43:5 49:21 51:1,3 51:13 63:15,17,19 64:4 65:8,10,19 66:4 72:4 74:10 74:11,14,18 77:10 77:14 78:3 83:14 84:10,13 85:3 88:5 89:8 90:11 93:11 95:2 98:17 106:3 107:15 108:6 110:17 111:8,12 112:13 113:18 116:1 117:9 118:6 123:17 124:2 127:3 councilman 2:5 councils 65:16 counsel 127:4,9,10 127:11 counties 16:14 17:13 53:7 54:12 66:12 117:12 country 32:13 33:5 96:21 county 1:1,1 4:18 5:5,15,18,21 12:10,14,16,18 13:18 14:14 16:12 23:11 27:8 28:12 31:13 32:2,9 33:8 35:7,19,20 47:17 53:20,21 54:4 55:1,7,16 56:2,16 58:18 59:9 62:11 65:10 72:12 78:10 79:13 80:1 83:14 86:1 89:14,20 90:12,13,18 93:21 107:17 109:21 116:7 120:1,2,6,9 120:21 121:6 125:6 127:2,3	couple 4:16 6:7 11:12 61:13,21 85:20 96:11 course 44:10 57:18 71:4 97:7 99:5 103:13 123:10 cover 94:6 covered 102:4 covering 20:8 crabs 123:6 craig 16:2 credibility 55:8 credit 59:4 creek 37:13,19 112:14 critical 12:3 62:11 crystal 103:13 cuff 76:4 culled 85:6 culling 86:4 current 32:4,6 34:6,7 curtis 4:11 8:10 9:2 customers 19:9 cut 58:20 76:14 78:13	de 114:3,14 deal 54:11 78:20 79:1 dealing 21:19 25:17 62:20 79:13 79:18 80:8,13,16 debating 96:14 decide 68:8 121:12 decided 9:6,10 10:2 101:2 decision 51:16 54:3,8 57:5 95:10 117:15,20 120:11 120:14 121:2,4 123:18 decisions 60:8 deeply 5:8 deer 84:19,21 85:6 85:13 86:4,6,9,11 86:14,17 88:13 definitely 120:8 delegates 14:5 deletion 2:14 3:2 deletions 2:11,19 3:9 deliberate 56:20 deliberating 44:6 deliberation 56:11 deliberations 43:14 deliver 7:18 8:20 delve 79:4 democrat 27:18 denton's 9:5 department 22:11 79:20 84:18 85:8 102:15 108:4 124:18 departments 58:21 depends 97:18 deposit 32:10 34:10	deposited 34:18 deposits 32:12 33:3,4 depth 55:12 90:13 derived 52:1 described 37:16 describes 18:10 deserves 59:3 design 94:21,21 designate 71:12 detail 99:9 details 88:3 detention 78:21 78:21 determined 51:20 developed 22:13 developing 26:20 development 89:11 90:7,14 91:10 diagnose 10:3 diane 1:21 127:2 127:16 die 41:15 differ 73:14 differences 29:20 different 5:10 18:21 19:2 28:18 28:21 29:3 46:18 61:6,15 66:17 67:1 76:1 differently 46:12 61:16 difficult 95:9 direct 111:1 direction 41:9 42:4 44:3 69:19 director 15:13 54:10 78:21 94:1 114:6 disbursed 91:6 disbursement 3:8 disbursements 3:4 3:4
	d		
	dale 99:6 damage 21:20 dan 15:12,14 21:12 data 22:14 date 30:17 83:16 dates 63:18 day 7:15 8:13 11:2 11:6,7 25:19 26:9 26:14 27:10,12,14 44:12 122:21 127:13 days 57:18 58:5 dayton 121:17,18		

<p>discontinued 85:9 discovered 44:17 discretion 75:16 77:4 78:12 discuss 42:2 47:14 66:5 67:5 68:12 120:18 121:10 discussing 29:12 55:2 107:19 120:9 discussion 20:15 30:21 39:12 52:14 65:8 76:17 88:15 92:9 95:13 106:18 109:8 111:21 125:15 display 26:15 district 12:16 diverticulitis 10:4 divilio 1:16 20:20 20:21 21:11 24:20 24:21 30:19 36:13 36:14 39:19,20 40:20,21 47:2 57:12 64:19,20 69:13 70:12,18 72:18 73:9,14 83:5 84:2,3 87:10 88:20,21 92:19,20 107:2,3 109:6,7 110:7,8 112:5,6 113:10,11 115:14 115:15 117:1,2 118:7,10 119:3 125:19,20 division 19:15 dnr 22:19 doctors 12:11,13 13:20 document 17:17 73:2 85:19,19 documents 73:20 doing 14:13,17,18 15:14 24:7 27:20 28:3 29:5 35:8</p>	<p>46:11 59:15 60:7 60:10,14,17 63:5 74:13 80:20 85:2 91:9 105:12 124:13 dollar 23:18 door 76:10,19 dorchester 16:15 double 123:4 douglass 93:9,12 96:19,20 97:7 100:20 105:13 dr 3:20 4:2,6,10 4:11,14,15 5:2 6:10,10,17,19 7:1 7:21 8:2,3,4,12 9:1,5,5,8 11:1,1,3 12:1 14:8,19 15:4 15:5,6,8 dragged 51:18 drink 107:16 108:1 109:20 driven 96:8 driveways 43:5 driving 16:3,9 drop 26:13 30:1,5 71:17 72:4 dual 53:8 54:4 97:4 duane 110:21 due 34:2 108:7 dutchman's 114:1 114:8,15 duty 123:4</p>	<p>early 69:16 earmarked 100:1 earn 32:17 35:20 easier 7:17 52:17 east 114:2 eastern 5:5,13,15 6:4 12:19 easton 1:10 6:13 12:1 13:16 84:16 90:15 114:2,9 127:13 easy 11:20 echo 72:18 94:8 edge 122:11 efficiency 8:9 47:19 70:20 efficient 7:17 8:20 57:21 effort 87:11 efforts 22:15 eight 98:3 either 11:14 72:3 el 121:18 elected 54:5 55:3 57:4 60:7 117:14 118:1 121:1,5 122:4,18 elections 18:21 19:1 electronic 57:20 element 98:11 eligible 39:5 ellen 16:1 emphasis 19:14 emphasize 15:3 employed 6:4 employee 127:11 employees 5:13,14 employment 16:20 19:10 empowered 53:18 enables 32:17 enabling 105:1</p>	<p>enact 44:8 48:8 encompassing 19:18 encourage 71:5,7 74:4 encumbered 23:19 ended 113:19 engineering 23:13 23:14 110:19 111:3,14 113:20 114:4 enjoying 123:3 entail 20:4 entails 20:3 enter 24:8 89:12 entered 127:9 entertain 66:14 entire 86:15 98:14 entirely 44:2 entities 17:19 entitled 52:1 entree 29:12 environmental 22:5,21 environmentalists 62:7 er 10:2,6 eric 99:1 escrow 33:20 estate 37:12 53:10 esteemed 106:10 evening 4:7 22:2 27:4,11,15 30:9 31:19,20 42:8 75:2 85:3 87:9 92:15 event 27:21 events 22:17 58:16 everybody 7:12 8:5 17:18 29:5 50:16 70:3 evidenced 7:15</p>
	<p>e</p>		
	<p>e 1:18 51:12 52:21 57:8,16 58:11 60:11,12 61:4 63:13,14,17,18 64:1,7,9 71:11,18 72:4 73:11 82:4 ear 118:4 earlier 119:20 120:10</p>		

<p>exactly 45:19 examination 127:5 example 9:21 excellent 42:11 94:16 95:8 111:11 exceptional 95:21 excited 26:5 29:5 49:4 executive 4:8 15:13 52:9 53:8 53:10 54:9 55:6 57:1,7 exert 52:9 existing 94:5 expand 23:21 105:17 expect 98:7 expense 32:18 expensive 114:11 experience 44:5 95:12 expertise 19:7 23:15 90:18 experts 17:8 expires 127:20 extending 37:19 extension 85:10 85:11 extra 59:4,8</p>	<p>favor 59:1 61:2,3 favoring 75:6 fdic 33:6 34:12 february 32:5 51:14 63:20 federal 34:19 53:16 79:2 103:18 federally 16:20 19:19 32:15 fee 89:11 91:10 feedback 43:9 feel 47:16 60:5,16 67:19 71:21 95:3 feeling 87:8 feelings 59:21 60:1 feels 64:13 fees 89:18 91:5,19 fell 122:11 felt 47:12 66:8 99:15 fence 86:6 fenced 86:14,15 fencing 86:16 ferry 110:18 111:3 111:15 figure 19:20 fill 95:2 final 17:17 40:13 85:12 finalize 111:2 finally 17:12 finance 3:7 94:1 114:6 find 16:6 66:13 67:16 86:17 90:19 107:16 116:14,16 finding 23:20 114:11 fine 60:2 81:20 finish 111:14 fire 26:12 firm 90:8,19 94:19 99:13 114:13</p>	<p>firms 93:17 99:11 first 28:5 38:17 50:2 60:18 80:10 83:7 84:16 95:5 fiscal 100:9 105:17 fit 118:4 five 10:6 16:14 60:20 67:19 72:20 78:8 109:13 fix 45:5 79:8 flexible 76:11 77:2 flood 21:20 focus 5:9 12:19 13:11 28:15 follow 45:21 followed 2:5 following 47:8 110:18 force 9:4 forefront 94:11 97:3 forget 79:15 formal 27:5,6 111:1 formed 13:2 forward 14:18 27:16 31:7 37:7,8 38:3 51:1 67:10 111:9,10 114:19 118:14 123:19 forwarded 63:15 found 50:6,13,13 four 3:3 18:17 26:8 27:1 30:4 58:2 70:19 77:21 78:8 93:17 95:8 fourth 38:18 foy 4:11,14 6:10 6:17,19 8:3 9:1,2 11:1,3 14:19 15:5 frame 59:19 68:8 frank 1:16</p>	<p>frankly 51:17 frederick 93:9,12 96:18,20 97:7 105:13 free 76:7 frequently 55:14 friday 124:11,12 124:16 125:3 front 48:12 70:3,3 frosh 55:3 118:1 119:13 121:8 fully 33:6 functions 53:9 fund 18:3 100:11 104:12,14 funded 16:20 19:19 28:13 93:18 funding 58:20 103:2,5,21 105:13 funds 32:15 33:8 33:14 34:14,16,17 34:17 35:7,7,9 89:15 93:21 100:4 100:10,19 101:5,6 101:7,15,18 102:2 102:3,11 103:8,14 103:18 104:11,13 105:2 114:5 116:7 furniture 18:8 further 15:2 20:15 37:15 38:10 39:12 57:11 63:11 64:14 71:3 78:3 88:15 91:8 92:9 106:18 109:8 111:21 113:4 115:8 116:17 125:15 127:5,8,10 future 65:10 91:18 101:18,19</p>
f			g
<p>f 1:15 facebook 27:19 30:20 fact 52:6 66:13 86:3 98:7 fair 35:6 45:8 90:17 family 9:4 11:15 fantastic 70:10 far 20:2 49:15 51:18 62:6 100:18 farm 29:11</p>			<p>gaps 44:17,21 45:3</p>

gate 7:13 87:14,15	31:10 38:14 39:1	grace 37:13,19	hand 14:12 29:20
gates 87:12	41:13 42:12 45:19	gracious 49:16	118:3 127:13
gathered 103:8	46:14 47:4,19	grand 13:21 14:10	handle 41:20
general 8:1 55:3	48:17 49:5,6,9,10	109:1	43:19 60:3
79:14 117:13	50:14,18 51:6	grant 22:9,10,19	hands 116:10
119:12	52:16 53:4 56:3	24:3 28:13 93:19	happen 44:13
genius 95:18	58:8 60:18,19	102:3 103:19	69:19
gentlemen 2:3	64:10 69:11,14	116:5	happened 8:16
geo 23:13	71:9 72:12 76:14	granting 86:1	59:6
george's 12:10,14	76:18,20 78:13	great 4:6 5:2 20:1	happening 57:16
12:15,18	79:16 81:14 82:16	37:2 50:19 67:19	happens 98:14
getting 16:13 28:1	91:19 96:5,7	69:5 80:1 118:5	happy 13:15 56:4
45:10 46:3 60:21	103:9 104:5,19	118:18 119:3,5	58:10 89:9
68:17 76:6	105:8 107:19	122:21 123:8	hard 45:17 63:5
ghost 60:12	113:19 118:18,19	green 22:12 24:1	78:7
give 8:14 13:14	119:17 120:8,17	98:10,17	harim 29:8
26:19,19 42:3	121:9 123:11	greene 99:6	haythe 75:1
67:10 68:5 108:16	goldsborough	grid 37:16	hazard 84:21 86:7
115:6 120:11,20	87:17	ground 98:6	hazards 87:16
121:1,15 125:7	good 4:7 10:20	group 9:5,6 95:4	head 83:16
given 55:7 124:9	15:15,16,21 21:21	95:11,19 96:3,4,5	health 5:7 12:11
gives 68:18	22:1,2 23:20	96:9,13	12:12 13:9,12,12
giving 57:9 117:21	27:16 29:11 31:1	group's 94:15	14:14
glad 43:15 44:13	31:17,18,19,20	groups 55:15 95:9	healthier 14:16
117:19 118:12	34:2 35:21 42:7,9	grow 12:7	hear 12:2 44:17
120:17 121:8	47:21 48:21 49:16	guard 68:21	50:3 62:13 67:8
123:1 125:7	49:18 68:3 71:2	guess 23:6 45:13	67:16 94:14
gleaming 118:15	72:15 79:6 82:1	78:12 115:5 120:4	121:11
go 3:7 6:21 7:7	83:10 85:3 89:7	guidance 49:20	heard 62:5 102:9
10:1 17:10 19:3	95:13 99:11 102:6	guidelines 58:7	102:13
20:6 24:4 26:15	102:7 111:7	gun 121:20 122:5	hearing 2:20 3:10
30:14 33:4 36:3	118:10,19,20,21	122:19	20:16 24:8,16
38:3,14 39:5,15	119:1,2 122:13	guys 48:1,4,20	37:5 38:15,20,21
49:15 50:3 62:1	123:8 125:9	49:6 81:19 82:3	39:2,14 40:12,16
64:10 67:9 71:3	goodell 112:16	87:11 107:13	47:7 50:4 56:10
72:16 76:12,18	goodness 49:17	h	56:13 61:17 62:9
77:3,20 78:10	92:14 107:18	habitat 116:4	62:16 68:2 72:10
80:16 81:20 85:17	gotten 31:1 85:14	half 23:18 48:19	77:9,17 88:16
94:18 95:5,6	122:5	101:6	92:10 106:19
99:16 109:11,17	governing 60:17	hall 8:13 18:6	110:3 111:6,12
111:13 120:10	government 35:1	26:12	112:1 113:6
going 3:3 6:10	35:5,7	hamlet 28:8	115:10 116:18
10:1 19:6,8,8	governor 119:1	hamstring 54:4	hearings 62:3 76:9
26:11,12 29:17			

<p>held 7:14 help 4:19 9:16 10:12 16:6,7,8 48:15,15 60:4 68:9 69:11 72:14 81:21 82:2 helpful 50:17 helping 8:20 herd 85:6 87:17 heritage 93:19 hey 8:11,15 49:12 69:1 hiding 60:15 high 12:20 higher 35:9 109:9 highest 13:10 highly 106:10 historic 28:16 history 29:1 hit 86:14 hold 122:19 holliday 16:2 hollis 14:2 67:10 74:8 84:12,13 86:19 87:20 88:4 89:7,11 92:2,13 93:9 94:13 105:6 105:8,11,18 107:15,19 108:1 109:19 110:15,17 112:13 113:18 114:19 116:1,3 117:9 124:1,5,7 125:3 homeowners 47:14 homework 66:10 honor 108:18 hopeful 103:3 hopefully 27:21 54:3 63:8 72:11 117:18 118:3 hospital 12:13,14</p>	<p>hotels 123:14,15 houlihan 1:21 127:2,16 hour 10:5 71:14 hours 10:6 56:14 57:16 72:16 hours' 61:19 house 26:13,21 27:2,3,4,13 46:15 46:16 houses 27:13,14 housing 68:13 116:6 huh 118:12 hunting 89:9</p> <p style="text-align:center">i</p> <p>ics 33:1 idea 18:5 67:19 69:6,14 71:2 72:15 ideas 47:11 57:19 64:5 67:8 identified 45:12 114:6 identify 45:2 iga 23:3,17 24:4 illegally 46:4 imaging 6:14 8:2 immediately 54:9 immigration 78:18,20 impact 89:11,18 90:7,14 91:5,10 91:18 importance 117:20 important 55:16 62:11 73:6 117:17 121:9 impose 75:15 impressed 99:5,7 impression 103:6 103:12 120:11</p>	<p>improve 5:6 improved 37:18 inaudible 83:5 87:6 104:17 116:15 124:5 include 22:13,14 23:9,13 75:6 95:14 included 89:16 including 22:15 inclusion 65:9 incorporate 66:9 incorporated 65:18 66:7 incorporating 65:9 increase 109:15 incremental 109:14 individual 58:3 individually 72:14 individuals 90:9 information 30:17 50:10 51:3,11 52:8 54:15 55:14 56:19 59:2 70:13 78:11 79:5 informed 55:20 62:15 infrastructure 18:4,4,7 22:12 24:1 initially 81:10 initiatives 16:21 input 47:21 50:16 ins 30:1 inside 86:6 inspections 68:14 instance 18:21 instruction 48:13 insurance 34:12 insured 32:15,21 33:6 34:11</p>	<p>intent 38:9 intentional 54:3 intentions 59:15 60:3 interactive 27:7 interest 15:18 32:18 35:9 56:1 60:9 interested 52:12 103:5 127:12 interesting 35:19 intergovernmental 21:16 23:1 24:9 interpret 97:1 interpreted 57:15 interpretive 93:11 94:21 95:14,20 96:6,8,10,16 97:19 98:11,13 interrogated 127:4 interview 27:20 interviews 93:17 intimidates 76:4 intimidating 70:2 introduce 4:3 invest 12:17 32:10 33:12 investing 35:10 investment 15:11 15:19 31:13 32:2 32:4,6,8,20 33:10 34:4 35:16 36:4 invited 14:8 124:3 involved 74:3 issue 54:19 56:5 56:20 68:20 71:6 71:17,20 74:6 119:17 122:5,19 issued 85:7 issues 22:17 29:3 29:13,13 42:10 45:14 53:15 55:8 55:15 58:13 62:10</p>
---	---	---	--

62:15 72:11 78:20 79:3,11 item 3:2,3 21:15 25:17 51:1,5,10 65:8 66:5 67:14 71:13 73:16 74:9 117:9 121:9 items 3:10 23:14 33:9 35:2 41:17 42:20 43:13 53:9 84:14 122:2 124:19,20	kent 16:14 kept 102:12 kevin 3:16 4:10 7:1 key 31:5 kickoff 25:20 26:5 29:21 kind 10:7,19 16:9 30:8 64:7 74:2 77:14 78:19 79:3 79:11 96:14 98:1 101:16 120:9 122:13 kinks 10:19 know 4:21 5:6 13:16 17:6,7 27:19 29:7 35:12 38:1 42:11,13 45:5,19 46:16,19 49:2 50:17 59:20 61:6,7 63:1 64:1 68:4,6,6 72:2,3 78:16 82:4 83:15 87:10 90:4 91:13 92:13 101:10 116:9 118:15 120:20 knowing 121:1 knowledge 55:13 90:13 known 32:11 37:13 knows 58:15 71:15	landscape 93:14 96:7 97:8 landscaping 99:15 lane 3:7 31:14,18 31:19,21 35:14,15 37:1,2 89:10 90:1 90:4,17 91:1,9 92:8,11 93:7 99:18,19 100:3,7 101:4 102:1,7 104:11,21 105:16 105:20 114:1,3,9 language 32:6 large 50:5 95:12 larger 98:12 lastly 12:8 59:3 late 82:15 latest 52:8 launch 38:7 laura 1:18 118:15 law 16:16 18:16 34:15 65:7,14 127:4 leader 90:7 learn 61:10 leave 75:16 leaves 94:3 leeds 112:13 left 9:21 38:17 102:2 leg 96:15 legal 53:10 legislated 44:18 legislation 44:11 54:6 55:13,17 105:1 120:15 legislative 53:8,12 53:15,17 54:14 55:6 legislature 51:17 lend 118:4,4 121:12 length 73:15	lesher 1:17 2:5 14:19 21:5,6 25:5 25:6 36:19,20 40:4,5 41:5,6 44:2 51:5,9 65:4,5 74:20,21 81:18 84:8,9 88:9,14 89:5,6 91:11,16 92:4 93:4,5 98:20 106:14,15 107:8,9 109:3,4 110:13,14 111:16,17 112:11 112:12,18,21 113:1,16,17 115:1 115:2,20,21 116:8 116:9 117:7,8 119:9,10 123:3 125:11,12 126:4,5 lesser 114:11 letter 60:2 61:20 84:17 86:1 88:12 116:4 letters 51:17 level 33:2 53:16 99:8,8 liable 87:19 liaison 53:17,20 55:6 106:5 liberal 78:6 lieutenant 119:1 123:1 life 122:12 lights 4:20 18:8 likewise 64:11 limit 54:11 67:2 72:8 75:15 76:10 77:11 limits 77:21 line 86:7 lined 26:10 lines 48:12 58:6 list 7:19 35:3 68:15,16
j			
january 44:9 job 16:7,12 18:10 19:11 48:21 55:11 55:12,20 56:5 60:7 79:1 80:1 119:2 123:2 join 10:11 joined 9:4 joshi 3:20 4:2,6,7 4:15 5:2 11:1 12:1 13:19 14:8,20 15:4,8 july 3:5 9:10 12:10 jump 90:3 94:12 101:11 junction 45:1,6 june 2:15,17 108:5 jurisdictions 23:4 54:17 120:13			
k	l		
kane 42:1,6,9 43:2 45:7 46:20 47:1 47:21 49:14,19 50:21 80:7,17,20 81:2 keep 6:15 47:7 60:5 76:6 keeping 12:19 77:6	lab 6:15 11:19 lack 108:7 ladies 2:3 laid 48:7 land 29:10 38:5 landing 37:14,15 38:4,6 68:13 landings 79:18		

<p>listed 66:21 70:16 77:13</p> <p>listen 44:4 49:10 50:14 117:19</p> <p>literally 9:15</p> <p>little 5:4 10:9 11:9 46:12,18 57:13 59:4 66:10 68:18 69:19 70:7 72:19 73:9 76:12 77:3,6 78:5 79:12 120:3</p> <p>live 101:21 122:7 122:12</p> <p>llc 112:17</p> <p>local 5:9,11 6:16 7:12 12:20 19:1 31:13 55:11 59:19 60:3 100:4 101:5 101:6 105:2</p> <p>locally 7:10,18 13:4,11 17:5,10 116:7</p> <p>located 37:12</p> <p>locations 16:17,18 109:20</p> <p>long 51:18 52:18 77:19,20 92:14 97:19,20 112:20 114:18</p> <p>longer 76:12 77:3</p> <p>look 18:16 28:19 29:16 31:7 41:19 43:15 61:8 68:16 78:10 91:7 118:15 118:16 123:19</p> <p>looked 18:7,17 38:1 58:19 100:17 119:3</p> <p>looking 10:10 14:4 14:17 27:16 42:4 42:17,20 43:9 60:12 73:3 94:20 111:9 114:11 118:14 121:4</p>	<p>looks 101:13 119:5</p> <p>lose 88:6</p> <p>lot 8:5 9:7,13 42:12 47:6 48:3 49:14 50:3 62:21 67:20 91:12 97:18 101:16</p> <p>love 71:10</p> <p>lovely 82:5</p> <p>loves 8:6</p> <p>low 12:20</p> <p>lower 9:21</p> <p>lowery 99:1</p> <p>lowest 13:10 96:1 99:14</p> <p>lsg 93:14 99:15</p> <p>luncheon 120:7</p> <p style="text-align: center;">m</p> <p>machines 109:21</p> <p>maco 54:10,20 55:7 117:20 118:14 120:4 123:10</p> <p>maco's 53:17,19</p> <p>madam 20:16 24:16 36:10 37:6 37:8,21 39:14 40:6,16 64:15 83:12 88:16 92:10 92:16 106:19 110:3 112:1 113:6 115:10 116:18 125:15</p> <p>mail 57:16 58:11 60:11,12 64:7,9 71:11,18 72:4 73:11 82:4</p> <p>mails 51:12 52:21 57:8 61:4 63:13 63:14,17,18 64:1</p> <p>main 9:17 30:13</p> <p>majority 56:1,7 64:10,12 77:10,12</p>	<p>81:16</p> <p>making 60:8 75:2 75:10</p> <p>man 99:14</p> <p>manage 10:13</p> <p>management 22:16</p> <p>manager's 125:6</p> <p>manen 22:4,7 23:8 25:11,13</p> <p>manner 54:13 57:6 127:7</p> <p>map 37:16</p> <p>marcy 98:21 102:12,13,14,20</p> <p>mark 99:2,3</p> <p>mary 16:1</p> <p>maryland 1:1,10 22:5,21 26:8 34:6 35:7 37:13,15 93:19 116:5 117:11,13 127:1,2</p> <p>master 25:17,19 26:18 28:3,9,11 28:19 30:15 93:11 97:20 98:12</p> <p>match 103:18</p> <p>matched 108:12</p> <p>matter 41:9 51:15 70:16 75:8 76:7 99:10 127:7</p> <p>maulik 4:7</p> <p>mcdermott 15:12 15:15,17 20:2 21:7,13</p> <p>md 127:13</p> <p>mean 60:18 76:14 97:18,21 98:3 109:9,10,12 120:21</p> <p>means 76:16 120:12,14 127:7</p> <p>meant 92:13</p>	<p>medical 3:14 4:9 4:11 5:19 6:5 7:4 7:8 13:3</p> <p>meet 47:14 124:16</p> <p>meeting 1:4 14:1,3 27:3,5,6,11 30:9 54:14 55:1 62:20 66:15 67:13 68:5 68:16 81:4,15 83:2,4,7,9,15 103:1,17 123:12 124:3,15 126:6</p> <p>meetings 48:5 51:19 53:19 80:2 81:1 83:14 97:21 117:15</p> <p>member 55:6 63:17,19,21 66:4 72:4 74:11,14,18 78:3 102:14</p> <p>members 1:13 14:20 16:1 22:2 41:21 65:19 94:18 106:10</p> <p>memorandum 16:11 17:2,20 18:20 19:5 20:2,7 20:9</p> <p>mentally 122:14</p> <p>mes 23:4,12,20 24:9</p> <p>message 60:13 61:4</p> <p>micah 85:2</p> <p>michael 54:10</p> <p>microphone 70:4</p> <p>miguel 21:17,21 25:7,10 26:1,3 31:6</p> <p>mike 6:19 22:4 23:7</p> <p>mile 59:8</p> <p>military 9:12</p>
--	--	---	---

million 23:18	motorcycle 122:9	nearly 124:17	notes 127:6
mills 112:14	mou 16:17 18:9,12	necessarily 33:17	notice 22:18 23:17
mind 2:4 6:20	18:15 19:2	neck 87:17	43:7 61:19 119:16
42:6 69:3 100:2	mouth 31:4	need 5:10 16:6,10	124:9
minimum 58:17	move 3:3 7:7	19:11,11,12 20:6	noticed 69:14
minute 73:5 76:9	31:11 38:18 52:7	24:8 36:2 44:10	notices 41:21
minutes 2:15,18	61:5,9 63:8 84:14	48:9,13 49:8,9	42:21 43:7,19,20
68:4,6,7 72:9	92:4 109:3 112:18	57:2,6,19 64:7	notification 44:18
76:14,15,21 77:12	112:21 115:1	69:7 71:6 73:19	notified 43:1,20
77:21 78:7,8	116:8	73:20,21 74:3,17	notorial 127:13
missed 82:14	moved 20:11,12	76:3,6 78:1,2,14	number 3:2 5:13
missing 85:18	24:11,12 36:5,6	78:16 81:8,18	21:15 37:10 40:8
mission 5:6	39:8,9 106:14,15	82:16 85:20,21	42:21 43:20 51:2
mitigation 21:19	111:16 113:1	86:10 88:2,8	67:1
mixed 28:8	115:2 116:9	91:17 111:12	numbered 39:4
model 11:2	125:11,12	120:14 122:2	nurse 10:10 11:14
modify 18:14,15	moves 2:21 3:10	needed 9:16,16	o
moment 53:6	56:12	61:19 66:2 101:20	o'clock 30:3
money 23:19,21	moving 7:11 39:12	needs 29:2 43:6	o'donnell 63:14,16
24:3 35:20,21	51:1 104:5,15	47:18 57:3 64:4	63:20
47:18 58:20 63:2	105:8 111:10	76:18 77:3 78:8	objection 39:1
63:2 97:17 105:6	multidisciplinary	91:11	40:11
monies 101:17	9:13	nefarious 53:1	observe 52:2 53:6
monopoly 92:1	multiple 8:16 76:5	negative 17:8	56:11
month 83:2,7	82:12	neighbors 102:8	obviously 70:2
123:20	municipal 33:13	never 11:13 65:17	86:6
months 5:21 6:7	33:13 66:12	65:17 66:7 107:16	ocean 54:21
13:1 43:12 44:5	mutual 33:13	new 7:15 9:11	124:17 125:4
48:2 59:11 61:7,9	n	13:2,2,4 32:2 54:1	offer 75:9 122:15
86:9 98:3	name 13:2,4,5	105:6 122:8	offered 58:12
morning 27:21	69:18 70:13	newest 12:9	108:13
morris 4:20 65:15	named 96:18	nextstep190.com.	offering 108:14
66:9 71:11 72:5	127:3	30:13	office 10:5 11:16
77:9 83:1,10	narrow 38:5	nice 10:7 28:18	42:15 65:7,14
98:18 124:21	nation's 90:7	night 14:2,6,10	67:11 91:16
125:2	national 102:21	nine 84:14 93:16	102:16 103:1
mortar 16:16,18	103:17	noon 26:14	125:6
motion 20:6,9	natural 22:11	normal 60:16 61:1	officer 3:7 4:8
24:8,10 36:2,4	84:18 85:8	normally 68:1	21:18 26:2
39:6,15 40:12	nature 51:21	69:3 124:7	offices 6:7
49:2 52:13 88:8	natures 95:1	north 102:9	official 85:19
88:13 92:3,5	near 37:12 57:15	notary 127:2,17	officials 54:5 55:3
106:12 111:12	58:3	note 53:3	55:11 57:4 60:8
114:21 125:10			117:14 121:2

<p>122:4,18 oh 92:14 ohio 121:18 oil 92:1 okay 2:3 3:21 5:1 5:1 15:9 20:4 21:14 24:5 30:10 30:18 31:16 37:4 38:21 41:8,12 47:21 48:8,13 63:11,11 64:2 65:6 70:21 77:5 82:3,13,21 83:3 87:5 88:1 90:20 98:15 101:3,8,12 101:21 102:6 105:14 107:21 110:2 111:5 114:14 116:14,16 118:12 119:11 old 34:7 omcb 54:2,9 119:14 121:12 omission 75:3 omnibus 23:10 once 47:15 48:18 62:13 83:2 ones 29:4 45:5 open 8:17 12:8 26:13,21 27:2,3,4 27:12,13,14 51:19 69:5 76:7 78:5 87:11,15 113:19 117:15 opened 6:8 23:11 108:5 opening 2:5 13:21 14:10 opens 44:9 operating 4:7 46:4 85:10 operational 85:13 operations 23:13 85:1 86:7</p>	<p>opinion 58:2,3,12 61:20 62:9,16 79:9 opportunity 4:15 13:14 29:11 45:5 52:1,3 75:6,7,10 96:18,21 97:4,10 117:18 opposed 10:5 optimistic 103:7 103:12,14 option 10:17 114:11 options 33:9 34:3 order 44:12 114:8 125:10 original 89:20 90:12 108:18 114:12 originally 102:4 108:5 orthopedics 8:3 outcome 70:8 127:12 outside 79:3 overdue 89:21 90:21 overly 124:2 overnight 33:3,3 owners 44:19 oxford 98:1</p>	<p>31:6,10,16,20 35:13,15 36:6,8 36:11,12,21 37:3 37:21 38:9,12 39:9,11,17,18 40:6,11,18,19 41:7 42:11 43:3 44:2,20 45:8 49:12,15 50:19 51:1,9 52:15 57:11 58:12 63:11 63:18,21 64:17,18 65:6 67:18 70:11 70:15,21 73:13 74:7,11,21 77:5 79:7,11 80:6 81:3 81:7 82:1,7,13 83:1,3,6,11,18,21 84:1,10 85:2 86:21 87:5,8 88:1 88:4,8,10,12,18 88:19 89:9,21 90:16,20 91:2,15 92:3,5,8,12,14,17 92:18 93:6,8 94:8 95:7 97:12,17 98:16 99:1,3,20 100:6,15 101:3,8 101:10,21 102:6,8 102:18 103:6,11 104:2 105:7,15,19 105:21 106:2,15 106:17,21 107:1 107:10,13,18,21 108:21 109:4,7 110:2,5,6 111:5 111:11,17,20 112:3,4,19 113:1 113:3,8,9 114:14 114:20 115:2,5,12 115:13 116:2,9,13 116:16,20,21 117:17 118:11 119:7,9,11 120:20</p>	<p>123:8,15 124:4,6 124:11 125:5,12 125:14,17,18 packet 23:2 106:7 page 25:7 30:20 42:17 78:10 pages 3:8 27:19 paid 89:17 pain 10:1 panic 122:8,9 paper 72:21 121:3 parcel 37:12,16,18 park 93:10,12 96:6,18,19,20 98:1 100:4,16,20 102:21 103:17 104:5 parks 38:1,9 69:2 79:18 80:14 95:12 100:11,17 108:4 part 5:12 7:3 8:5,6 9:11 12:12 22:20 34:9 44:15 51:20 65:13,17 66:7 75:10 89:17 91:12 95:18 96:6,7,10 96:16 99:12 101:10 104:17 partially 52:4 participate 32:21 33:17 34:12 86:2 particular 38:6 43:18 62:17,17 66:5 94:14,18 95:11 99:13 106:8 particularly 41:20 parties 127:11,11 partner 7:20 22:8 partnered 12:10 partnering 26:7 partners 15:20 17:5,19 19:13 partnership 12:9 16:20 22:20</p>
	<p>p</p>		
	<p>p.m. 1:7 30:1 126:6 pa 11:14 pack 1:14 2:3,8 3:21 4:3,13,19 6:18 13:19 14:9 15:7,9,16 20:1,12 20:14,18,19 21:9 21:12,14 22:1,6 24:5,12,14,18,19 25:7,15 28:2 29:15 30:6,10,18</p>		

<p>party 52:12</p> <p>paso 121:19</p> <p>pass 44:12</p> <p>passes 41:8 93:8</p> <p>passion 96:9</p> <p>patient 8:11,12,19 12:3</p> <p>patients 5:20 9:19 10:13,13,18 11:6 11:7,13</p> <p>paved 37:18</p> <p>pavilion 6:8 9:11 9:18 12:2,6 13:16 14:1</p> <p>pay 16:21 18:1 19:8 33:7</p> <p>payer 63:2</p> <p>payments 34:1</p> <p>peace 119:10</p> <p>pending 46:13 55:13</p> <p>people 5:7,18 8:5 14:16 16:5 17:7 18:5 19:2,11,16 19:21 46:13,16,19 47:6 48:13 49:4 50:11,14 58:2 61:13,14 62:21 67:20,21 69:8 70:19 71:7 74:5 74:12 76:1,5,11 76:12,19 82:12 122:7,11</p> <p>peper 31:17 37:6 38:1,4,11,12 79:19 94:12 95:6 96:4 97:16,18 98:6 100:16,21 101:14 107:12 108:20 109:2,12 110:1,16</p> <p>peper's 108:7</p> <p>pepsi 108:3,6,13 108:17 109:8</p>	<p>percent 34:15 103:19</p> <p>percentage 109:17</p> <p>perfect 48:17</p> <p>period 44:12</p> <p>permanent 61:18</p> <p>permit 47:10 84:20 85:7</p> <p>permits 68:13</p> <p>permitting 47:4</p> <p>person 11:10 68:19 69:18 78:8 91:4</p> <p>personally 80:9 127:3</p> <p>personnel 53:10</p> <p>persons 66:1 122:16 124:13</p> <p>pertinent 72:11 78:11,12 79:5</p> <p>pete 1:17 119:2</p> <p>phases 85:12</p> <p>phenomenal 59:15</p> <p>physical 6:14 8:3 11:19</p> <p>physically 122:14</p> <p>physician 11:11</p> <p>physicians 6:4 9:4</p> <p>pia 52:21</p> <p>pick 51:7</p> <p>pictures 14:4</p> <p>piece 55:17 121:3</p> <p>pier 37:19 38:8</p> <p>piggybacking 9:1</p> <p>place 25:20 26:12 41:14 48:19 50:1 51:6 119:3,4 127:4</p> <p>placed 66:4 67:15</p> <p>plan 22:12 24:1 25:17,19 26:18,20 28:3,6,9 30:15 85:13 86:3 93:11 93:11 96:8 97:19</p>	<p>97:20 98:12,13</p> <p>planned 102:5</p> <p>planner 95:14</p> <p>planning 13:7 21:18 26:2 28:7 28:10,19 30:11,12 42:14 47:3 95:12 95:20</p> <p>plans 28:11</p> <p>plat 114:1,3</p> <p>please 2:6 6:20 20:16 24:16 36:10 37:9 39:15 40:16 42:7 45:15 46:8 52:15 64:15 73:9 83:20 87:9 88:16 92:16 106:19 110:3 112:1 113:6 115:10 116:18 125:6,16</p> <p>pleased 26:4</p> <p>pleaser 8:19</p> <p>pleasure 25:13</p> <p>pledge 2:6,7</p> <p>plenty 30:16</p> <p>plus 91:2 108:21</p> <p>point 24:2 41:21 47:17 48:6,20,21 57:2 62:3 73:19 76:13 79:7 82:17 101:20 110:18 111:3,15 121:19 122:5</p> <p>pointed 9:8</p> <p>pointing 124:12</p> <p>policy 31:13 32:2 32:4,7,8,20 33:10 34:3,4,7 35:16 36:3,4 45:17 53:12</p> <p>political 79:9</p> <p>pops 55:17</p> <p>population 86:5</p>	<p>portion 18:9 64:9 123:18</p> <p>position 47:17 48:2 53:15 54:6 56:18</p> <p>positions 19:3 53:20</p> <p>positive 17:2,4</p> <p>possible 11:18 16:5 41:10 54:16 75:19 76:7</p> <p>possibly 46:11 68:11 75:21</p> <p>potential 21:20</p> <p>powerpoint 32:3</p> <p>practically 66:15</p> <p>practice 6:1</p> <p>practitioner 10:11 11:15</p> <p>pray 122:1</p> <p>prayer 2:5,7</p> <p>prayers 121:15 122:15</p> <p>precedent 54:1</p> <p>predicated 13:9</p> <p>prefer 75:13,14</p> <p>preliminary 110:18 111:2,14</p> <p>prepare 82:6</p> <p>prepared 2:16 52:17 65:7 72:2,6 76:16 82:2</p> <p>presence 127:9</p> <p>presentation 13:20 15:2,10 27:7 30:9 35:11 94:15 106:6,8</p> <p>presentations 62:8 73:19 74:1 74:16</p> <p>presented 54:15</p> <p>preservation 98:10</p>
--	--	---	--

<p>president 3:16 4:8 124:1</p> <p>press 27:17 52:11</p> <p>preston 37:6 38:13 98:18</p> <p>preston's 106:9</p> <p>pretty 11:12 96:15</p> <p>previous 57:14 65:16</p> <p>previously 55:19</p> <p>price 1:18 20:13 20:14 21:3,4 24:11,12 25:3,4 36:7,8,17,18 39:8 39:9 40:2,3,9 41:3 41:4 45:9 46:21 52:13,16 61:12 65:2,3 71:1 73:11 73:15 74:4,8 76:8 77:19 79:6 80:4 81:5,21 82:2 84:6 84:7 87:6 88:6 89:3,4 92:7,11,12 93:2,3 100:14 101:9 104:3,4,15 105:3,10,14 107:6 107:7 109:9 110:11,12 112:9 112:10 113:2,3,14 113:15 115:4,6,8 115:18,19 116:15 117:5,6,10 118:17 119:11,12 123:6 126:2,3</p> <p>price's 40:11</p> <p>prices 108:11</p> <p>primarily 35:4 53:16</p> <p>primary 6:1,12 8:4 12:4</p> <p>prince 12:10,14 12:15,17</p> <p>principle 5:11</p>	<p>printed 25:9 127:6</p> <p>prior 41:11 43:5</p> <p>priorities 7:14</p> <p>priority 117:21 118:2</p> <p>priscilla 98:18</p> <p>private 44:19</p> <p>privilege 52:9 57:7</p> <p>probably 4:2 22:13 46:16 47:19 66:8 67:12 69:3 73:14 79:3,12 81:17 90:21 91:21 114:17 119:15 120:7 124:1</p> <p>problem 48:5 69:10 74:18</p> <p>problematic 54:2</p> <p>problems 10:14 48:7</p> <p>procedure 78:11</p> <p>procedures 48:8</p> <p>proceeding 101:12</p> <p>proceedings 2:1</p> <p>proceeds 99:6</p> <p>process 19:4 26:18 42:18 44:7,10,13 44:15,18 45:3 47:10,12,16 50:4 70:7 99:12</p> <p>proficiency 85:16</p> <p>program 33:1 34:13 35:8 86:2</p> <p>programs 19:19 35:10</p> <p>project 22:8 23:16 26:6 29:10,14 89:16 90:10 93:18 94:2,5 96:2 97:14 97:15 100:2,4,12 101:15 102:2 104:13,16 105:16</p>	<p>108:9 111:10 112:19</p> <p>projects 91:13,17 96:11 100:11 101:18 104:12 116:6</p> <p>properties 112:16</p> <p>property 29:8 44:19</p> <p>proposal 114:12</p> <p>proposed 34:4 44:6</p> <p>protect 57:7,9</p> <p>protecting 62:12 62:12</p> <p>provide 4:17 5:17 6:12 13:10 16:19 34:13</p> <p>provided 5:17 75:17</p> <p>providers 5:20</p> <p>provides 12:6</p> <p>providing 5:9 7:12 13:17 23:12</p> <p>provisions 18:13</p> <p>public 37:5 38:14 38:19 39:2 44:4 48:16 49:11 51:3 51:11,21 52:4,8 53:2,5 56:9 57:3 58:10 60:6 62:9 62:15,20 63:7 65:9,13 66:14 68:2,5 69:1 72:10 73:2 75:6,9,11,12 75:20 76:9 77:17 80:2 83:13 97:21 111:6 123:18 124:9,21 127:2,17</p> <p>pull 6:19 99:10 123:4</p> <p>pulled 82:16,18</p> <p>pulling 99:20</p>	<p>purchasing 35:1</p> <p>purposely 11:5</p> <p>pursued 103:3</p> <p>put 25:10 32:13 45:20 46:2,15 54:18 56:7 57:4 73:6 74:15,18 75:13 95:15 97:2 98:6 104:8,19 116:10 118:21</p> <p>putting 69:18 83:3</p> <p style="text-align: center;">q</p> <p>qlarant 6:9</p> <p>quadrant 10:1</p> <p>quality 12:20 13:10</p> <p>queen 16:14 99:4</p> <p>quest 107:16</p> <p>question 9:17 63:13,19 83:12 101:9 105:4 115:9 116:17</p> <p>questioning 99:9</p> <p>questions 20:1,5 24:6,15 26:17 35:12,15 36:1,9 38:12 40:14 69:21 72:9 90:5 91:8 97:12 106:3 110:2 111:11</p> <p>quick 32:3</p> <p>quickly 44:14 54:6 62:4 84:14</p> <p>quite 6:3 30:20 48:11 114:16</p> <p style="text-align: center;">r</p> <p>radio 27:20</p> <p>radiology 8:15 11:19</p> <p>rahn 124:15 125:1</p> <p>raising 58:17</p> <p>ramifications 54:16</p>
---	--	---	---

<p>randy 16:1 rates 35:9 rational 122:6 ray 110:20 111:5 116:3 reach 45:13 46:8 66:1 71:8 72:13 reached 54:2 react 54:5 56:15 62:4 read 39:5 40:7 52:16 106:6 116:10,14 reader 39:6,13,15 reading 40:10 reads 37:8 ready 68:17 85:17 real 37:12 53:10 96:21 97:9 realize 63:1 really 6:11 18:2 18:11 19:13,18 22:14 29:11 31:4 32:7 45:17 55:10 60:14 63:4,6 71:4 77:20 81:18 95:21 96:5,14 97:3 100:7 119:13 120:12 122:2,19 reason 18:18 46:2 56:21 102:1 reasonably 11:4 reasons 9:17 53:4 65:19 66:6 rebid 108:9 rec 69:2 recall 98:9 receive 35:9 102:3 received 22:18,18 51:12 63:12 93:16 114:12 receives 32:14 33:5</p>	<p>recommendation 108:7 recommended 94:16 recommending 94:4 recorded 127:6 records 86:8 recreation 108:4 recruit 10:10 redevelopment 29:9 reduce 104:9 references 34:7,8 reflecting 44:4 refundings 33:20 regarding 42:18 43:4 51:12 65:12 84:16 94:20 112:13 registry 32:11 34:10 regular 65:13,18 66:14 regulations 46:1 rehabilitation 19:15 rejected 108:6 related 22:17 52:21 127:11 relationship 33:15 release 51:12 52:6 52:10,20 58:11 87:1 releases 27:17 releasing 56:18 57:8 59:1 61:2,4 relevant 78:15 120:13 relief 122:2 remarks 52:17 remember 43:17 124:2</p>	<p>remembers 41:15 remembrance 43:21 removal 88:13 remove 84:21 86:9 86:11 removed 86:21 removing 86:17 rent 46:15 rental 41:10,12,19 42:3 45:16 46:9 80:4,6,17 rentals 42:13 46:3 80:16 repairs 101:19 repeal 31:12 repeatedly 43:13 replace 31:12 report 110:19 111:3,14 reported 1:20 represent 56:6 reputation 99:6 request 15:10 21:15 22:10,10 31:21 42:2 51:4 51:11 52:8,21 61:8 65:12 75:3 84:19 86:20 103:1 requested 51:10 52:10 requester 52:11 requesting 84:17 89:12 93:13 108:2 111:1 112:14 113:21 116:3 require 19:16 22:21 66:20,21 75:14 required 32:16 34:15 116:7 requires 119:20 120:15</p>	<p>research 65:15 71:7 reservations 100:18 reserve 34:19 resident 12:2 residents 12:15 31:1 resiliency 22:15 resolution 31:12 32:1 34:5 37:5,10 37:11 38:16 39:3 39:4 40:8,12,15 41:8,15,18 43:18 resolutions 53:13 resolve 48:6 resources 22:11 84:18 85:8 respond 54:12 responsibility 124:8 rest 75:5 restraint 59:13 resume 16:8 retain 86:10 review 41:10,19 42:3,18 45:16 46:9 80:4,6 revitalization 28:16 rfp 95:16 97:5 right 6:8,13 7:13 8:17 9:15 10:9 23:9 29:15 30:6 37:4 38:15,18,19 42:12 43:2 47:1 48:12,16 49:10,13 50:1 59:14,15 69:11 72:17 73:8 73:11 74:7,11 81:3 90:16 97:12 101:16 103:15 104:15,21 105:18 110:1 120:21</p>
---	--	--	--

123:15 124:10 rights 57:9 rigid 77:21 risher 85:3 87:4,7 87:13 88:2 river 9:4 11:15 riverkeepers 62:7 rivers 62:12 rk&k 26:6 27:8 road 37:15 38:8 44:19 87:17,18 98:4 roadway 37:18 114:2 robust 22:14 role 53:8 54:5 55:5 124:10 roll 20:17 24:17 36:10 39:16 40:17 64:16 83:20 88:17 92:16 106:20 110:4 112:2 113:7 115:11 116:19 125:16 rolling 44:14 roof 9:19 10:8,20 10:21 11:20 room 18:5 94:17 ross 98:21 round 44:8 row 38:17,17,18 royce 16:2 rules 45:21 120:3 ruling 57:14 run 78:20 87:15 runway 84:21 rural 53:19 rutherford 123:1	31:3,9 salmon 29:10 sampson 16:2 sanctuary 61:18 78:18 sanderson 54:10 54:19 119:13 sane 122:6 sat 123:6 save 21:11 35:19 47:18 saw 43:13 saying 71:12 76:13 says 30:15 78:9,11 83:8 scan 8:16,17 10:3 schedule 118:17 scheduled 30:2 54:19 schools 121:21 scope 23:21 score 77:6 scott 48:1 80:21 screen 10:18 73:1 73:6 seal 127:13 seat 60:20 second 20:13 24:13 30:4 36:7 38:17 39:5,10 52:13 70:5 76:15 79:16 88:11 92:7 106:16 109:5,6 111:18,19 113:2 115:3,4 116:12 125:13 seconded 20:14 24:14 36:8 39:11 88:14 92:8 106:17 111:20 113:3 115:5,7 116:13 125:14	secretaries 19:1 secretary 20:16,18 20:20 21:1,3,5,10 24:16,18,20 25:1 25:3,5 36:10,11 36:13,15,17,19 37:6,8,10,21 39:14,17,19,21 40:2,4,7,8,16,18 40:20 41:1,3,5 64:15,17,19,21 65:2,4 83:12,17 83:21 84:2,4,6,8 88:16,18,20 89:1 89:3,5 92:10,16 92:17,19,21 93:2 93:4 106:19,21 107:2,4,6,8 110:3 110:5,7,9,11,13 112:1,3,5,7,9,11 113:6,8,10,12,14 113:16 115:10,12 115:14,16,18,20 116:18,20 117:1,3 117:5,7 124:3,15 125:1,15,17,19,21 126:2,4 secretary's 124:8 section 114:2 sections 18:2 securities 33:13 34:1,18,20 35:1,5 see 3:17 5:3,18 7:19 9:21 10:2,18 11:13,14,16 13:1 21:21 22:1 26:15 30:14 31:18 33:14 42:7,9 45:18 47:10,15 48:10 53:2 55:8 67:7 68:9 70:18 71:10 71:21 72:14,21 73:2,7,13 74:1 80:11,15,16,18	121:8,19 122:8,9 123:1,8 124:18 seeing 31:7 43:11 seek 103:20 seen 11:8 30:19 121:8 sees 117:20 segue 51:7 99:17 selected 93:17 senators 14:5 send 51:16 58:2,3 60:1 84:17 122:1 sending 26:8 seniority 55:7 sense 63:7 69:1 sensitive 46:14 124:2 sent 27:17 58:11 separate 73:18 123:14,15 september 67:12 83:15,19 85:11 123:20 127:20 seriousness 87:10 serve 5:7 19:20 81:10 served 15:2 serves 12:15 53:7 service 15:1 22:5 22:21 32:11 34:10 34:11 102:21 103:17 111:4,15 services 5:4,10 6:3 6:3,13 8:2 11:19 12:5 13:11,17 16:6,19 17:1 19:15,17,17 21:17 23:11 113:20 serving 9:3 53:17 session 2:9 41:13 48:10 49:8 65:10 65:18 66:18 68:2 69:15 77:1,8,16 83:13 110:20
s			
safety 86:7 87:16 sale 37:11 salinas 22:1,8 23:16 26:1,4 28:2 28:5 30:4,7,12			

<p>111:8 sessions 45:15 49:9,16 50:9 120:8 set 53:12 67:2,11 77:11,20 80:18 95:19 103:16 127:4 sets 96:19 setting 11:5 54:1 settle 58:10 seven 21:15 43:12 44:5 48:2 59:11 86:9,21 sewer 111:3,15 share 44:19 45:15 shared 30:19 43:4 sheet 66:20 67:1 68:10,11 70:9,11 70:17 71:10 72:1 75:15 77:7,13 81:16,19 82:16,17 82:21 sheets 72:20 sheriff's 91:16 shilling 9:5 shoo 76:18 shooing 87:17 shoot 81:14 shooting 85:16 shore 5:5,8,13,15 6:5 7:11 12:19 15:11 shoreline 38:7 short 2:4 35:13 41:10,12,19 42:3 42:13 45:16 46:3 46:8 80:4,6,16,17 118:11 119:16 shortfall 94:3 99:17 shot 87:3,4 shovel 98:6</p>	<p>showed 96:12 showing 59:8 side 10:12,12 28:20 38:18 53:3 sides 56:4 sign 21:9 25:8,8 66:20,21 68:10,11 70:9,11,16 71:9 71:13 72:1 75:15 77:13 81:16,19 82:9,20 122:10 signage 46:11,11 46:17 signatory 18:19 signature 127:15 signed 17:18 19:2 significant 18:19 29:9 signing 19:1 36:21 82:10,15 similar 47:7 simple 71:11 simply 75:10,18 86:19 87:20 105:4 simultaneous 57:15 simultaneously 58:4 single 37:11 38:8 56:4 58:11 sir 25:15 sit 10:6 62:1 70:3 106:7 118:4 sitting 31:16 122:3 situation 61:6 87:1 situations 33:19 size 29:15 slew 26:10 slide 5:3 74:1,16 slides 4:16 slips 80:13 small 65:21 98:10</p>	<p>smoother 70:8 socializing 123:13 soft 107:16 108:1 109:20 sole 108:6,10 solutions 44:7 solver 48:6 somebody 9:20,20 10:11 26:15 69:20 71:15 72:5 77:3 78:14 soon 54:8 86:17 sorry 100:15 104:3 121:11 sort 22:16 29:12 33:1 48:5,9 60:7 69:8 98:13 sound 79:9 sounds 49:14 sources 103:21 spacial 23:13 speak 3:6 38:16 52:15 54:17 55:21 56:5 71:16 76:4 78:8 speaker 31:15 speaking 102:8 122:4 specialist 11:20 specialists 7:2 specialty 6:2,12 12:4 specifically 5:5 62:2 104:18 speed 56:12 spell 98:13 spelled 97:5 spend 105:2 spending 105:4,6 spent 9:12 47:2 100:5 spiritually 122:14 spoke 65:14,14</p>	<p>spoken 119:10 spout 70:4 spy 27:18 squishy 120:3 st 14:19 staff 6:5 16:4 18:10 26:16 27:8 62:21 63:5 69:21 85:14 124:20 staff's 124:8 stamp 21:11 stand 76:3 80:15 standard 75:4 83:13 92:1 standing 2:4 standpoint 77:17 star 27:18 stark 29:20 start 38:14,15 68:15 75:1 78:17 83:18 97:15 118:7 120:5 122:3,3,17 started 4:1 13:7 59:11 67:12 starting 117:12 starts 123:10 state 17:9,19 18:21 23:5 34:6 34:15 35:3 51:17 53:4,15,16 102:10 102:16 103:7 121:6,7 127:1,2 stay 5:11 7:10 25:10 stenographic 127:6 stenographically 127:6 step 71:3 114:19 stepped 59:6 stipulations 127:8 stitely 3:17 4:10 6:10 7:1,1 9:8 14:19 15:6</p>
--	---	---	--

<p>stood 18:6 stories 97:9 storm 22:15,17 story 97:1,6 103:4 strategic 13:7 streamline 47:11 street 114:3,15 streets 121:20 122:8,10 stress 7:6 8:7 122:13 stressed 7:9 strike 2:16 strip 38:5 strive 96:6 stroke 95:17 strong 96:15 99:4 struggled 11:9 studies 90:7 study 89:11,14,17 89:20 90:12,15 91:10,20 stuff 48:18 49:17 63:3 101:19 styles 76:2 subject 68:11,19 70:16,20 77:13 78:9 82:21 99:9 118:2 121:14 subjects 68:17 submitted 22:9 submitting 85:19 succeed 14:15 success 14:15 sufficient 89:15 sum 37:20 summer 54:15,20 sunday 118:20 supermarkets 121:21 support 60:2 94:4 99:16 116:4,6 supported 58:14</p>	<p>supporting 84:19 supposed 18:15 sure 14:10 19:16 42:11,16 44:20 45:1 46:2,5 57:12 59:18 69:7 82:11 106:1,2,2 124:8 surely 78:13 surface 45:3 surgeon 7:21 surgery 7:20 8:1 surgical 7:2 surprise 58:15 surrounding 66:12 sweep 32:21 34:11 sweet 35:13 118:11 swift 57:5 sympathy 122:16 system 12:11,12 12:21 13:2,5 19:11</p> <p style="text-align: center;">t</p> <p>tab 30:14 table 4:4 94:19 take 4:4 10:13 25:20 26:11 36:21 39:16 43:5 45:4 49:5,6 53:14,20 54:6 79:16 80:10 91:7 94:5 106:8 taken 54:20 56:18 85:16 87:2,5 91:17 takes 97:19 talbot 1:1 4:18 5:5 5:15,18,21 14:14 16:12,14 27:18 31:13 53:7 55:7 55:16 56:2 62:11 79:13 90:13,18 120:1,9 127:3</p>	<p>talbot's 53:18 talk 5:4 6:2,11 11:1 12:9 26:16 52:18 68:1,1 72:3 76:20 78:14 91:4 103:2 118:2 talked 10:16 119:20 talking 47:3 64:1 78:18 82:12 122:18 tandem 97:9 target 19:14 33:21 taught 9:12 tax 37:16 63:2 team 10:11 26:8 95:15,20 97:2,10 98:16 99:4,8 technical 18:13 technology 58:1 telemedicine 10:16,17 tell 61:17 63:4 69:6 97:8 telling 97:5 ten 13:8 26:14 30:1 49:9,16 91:2 91:13 tenth 83:17,18 term 41:10,12,19 42:3,13 45:16 46:3,8 80:4,6,16 80:17 terms 13:5 108:17 terrible 122:12 test 85:16 tested 85:15 tests 85:16 texas 121:18 text 60:13 61:4 thank 2:8,8 3:12 4:6,14 5:2 6:21 13:13,19 14:13,16 14:18 15:1,3,4,5,6</p>	<p>15:7,8,17,21 21:7 21:13 22:7 25:11 25:13,15 31:6,9 37:1,2,21 38:13 40:6 41:7,8 42:9 45:7 50:16,19,21 51:9 57:10 59:10 63:9 75:4 83:19 84:10,13 85:3 88:10,12 89:7,10 93:6,7 102:18,18 104:2 107:10,11 107:12,13 110:15 110:16 113:18 116:1,2,3 117:16 120:19 123:16,17 124:6,12 thanking 75:1 thanks 21:12 22:3 therapy 6:14 8:3 11:19 thing 13:6 16:3 23:8 31:17 35:21 43:3,17 47:8 55:10 59:15,17 60:14 61:12 62:19 68:3 73:5 78:6 85:18,21 90:9 98:2 things 7:6,9,16 10:15 11:3 17:21 18:3 43:8 45:10 45:19 46:1,7 48:11 49:4,7 50:3 50:5,6,12,13 53:11 60:16 64:8 69:15 74:2 78:19 85:20 95:18 think 5:16 8:9 11:21 12:1 13:21 27:10,20 29:5,16 31:3 33:17 35:18 37:4 42:1,19 43:8 43:10,17 46:10</p>
---	---	---	---

47:13 48:20 51:5 51:18 59:3,7,10 59:14 63:12 65:19 67:8,18 68:3,10 68:18 69:5,7 70:6 70:9 71:1,15 72:15 76:6,8,11 76:13,20,21 77:2 77:5,7,12 79:6,15 81:12,13,18,21 82:21 84:12 91:6 94:17 96:5,8 97:9 98:16 101:14 111:7,9 119:15,17 119:19,21 120:6 121:4 124:13 third 17:3 38:17 39:6,13,15 114:3 114:14 thomas 8:2 thoroughly 55:9 thought 25:9 34:2 52:19 58:6 60:6 60:10 73:14 thoughts 50:10,11 50:15 121:15 three 3:2 5:18 17:15 18:16,17 68:7 70:19 72:9 72:16 76:9,14,15 77:12,21 78:7 108:21 112:15 121:11 threw 48:3 thrilled 6:6 thursday 71:16 tie 115:6 tight 79:12 tightknit 65:21 tilghman 28:15 29:17 time 9:11 15:18 17:3 35:17 37:4 39:2,5,13 41:16	42:10,19 44:7 45:1,2 56:9,10 59:12,18,20 61:11 62:3 64:4,13 66:8 67:2,11 68:7,18 71:6,19 72:8 73:12 75:15 76:9 77:11,21 78:1,4 79:9 80:19,21 81:3,7 85:4 91:7 109:13 114:17 118:19,21,21 121:14 123:8,21 127:4 timely 54:13 73:10 times 8:10,16 17:15 18:17 26:13 56:13 57:6 87:12 timing 78:6 tischler 89:13,19 90:6,14 91:21 title 37:9 40:7 today 5:17 14:17 86:8 tomorrow 54:21 117:12 123:10 tonight 39:7 64:11 67:4 101:12 119:10 123:17 top 30:15 83:16 96:4 topic 55:18 66:21 topics 45:11 tori 3:20 total 37:20 93:16 touched 85:5 tough 48:2 tourism 79:20,21 102:17,18 town 59:5 90:15 114:9 traffic 4:2 tragedy 121:16	training 16:7,21 19:10,12 transactional 33:18 transcribed 127:6 transcript 2:1 transcription 127:7 transfer 100:8 114:8 transferring 104:13 transitioning 85:12 transparent 52:20 57:3 transportation 124:16,18 treated 10:4 61:14 tried 48:4 60:5 true 7:15 92:2 127:7 truly 5:9 trust 57:5 116:6 truth 69:6 try 11:17 48:15 59:6 61:10 69:11 73:9 84:14 87:15 trying 6:11,15 10:17 48:6,7 61:1 74:12 78:5 114:16 120:2 tuckahoe 93:10,12 96:19 97:1,6 103:4 tuesday 25:20 27:20 tunis 112:14 turn 26:3 51:4 turned 95:17 turner 99:2,3,5 turns 115:7 two 17:15 18:2,11 18:12 20:8 26:13	26:21 27:13 28:11 30:3,4 33:9 43:7 48:19 50:8 51:16 56:4 58:12 68:7 72:8 77:12 78:10 85:14 90:9 96:13 type 23:10 46:19 77:11 typical 23:3 typically 55:18
u			
ultimately 95:15 104:10 unanimous 3:1,11 94:17 96:3 unclear 53:14 underhanded 124:14 understand 55:11 56:3 120:14 understanding 16:11 17:3,20 18:20 19:6 20:3,7 20:10 underway 4:5 unexpended 100:10 unique 29:3 unknowingly 58:2 unofficial 8:14 unrest 58:10 unstructured 75:18 update 3:14 4:17 13:14 22:11 25:18 36:3 89:14 90:15 94:6 updated 32:5 34:5 91:11 updates 55:14 upper 15:11 upset 69:9 usage 108:12			

use 38:10 100:2	want 6:19 7:6,10	71:10 75:21 91:19	111:8 112:15
v	11:1 12:8 15:17	99:16 105:11	114:1,3
vacation 59:5	15:21 17:13 19:13	122:6 127:11	worked 45:17
60:13 118:7	21:9,10 33:20	ways 35:19 66:17	90:11
valuable 58:21	34:9 38:2 42:16	67:1 76:5	workforce 15:11
valued 14:20	44:1 45:20,21	we've 8:4,17 11:3	15:19
vanhooser 94:10	46:5,5,16 51:4	12:18 13:6 17:3	working 10:15,19
95:5,8 96:17 98:7	52:14 55:10 67:6	18:16 35:17 44:17	11:4,12 14:9 17:8
98:21 99:2 102:16	67:8,9,17 68:12	48:4,7,18 50:1	28:17 29:18 44:16
102:20 103:9,15	70:19 71:13,16	55:19 61:6,7	48:10,11,11,14,14
106:1 107:11	72:2,16,21 73:4	62:19 69:14 85:5	49:2,2 50:5,7
various 55:15	74:12,15,21 76:19	91:12 105:6	103:16 104:1
65:19	77:10,11,13,20	114:16	123:3
vendor 107:16	78:7,17 81:9,20	weather 123:4	works 10:16 11:17
venture 108:3	90:3 94:12 95:2,5	website 30:11,13	69:1 86:17,18
verbiage 46:6	101:10 104:4	30:13	world 35:2 42:12
vh 28:8	120:12 121:15	week 45:13 46:8	worse 60:21,21,21
vice 4:8	122:15 123:16	47:2 71:15 72:3	wrapped 69:16
victoria 3:15	124:13 125:5	90:2 118:9 121:17	writing 76:3
video 10:18	wanted 4:16 5:3	weeks 61:21	y
vigils 122:1	7:9 9:10 13:15	welcome 4:13	yeah 14:2 31:3,5
village 6:9 28:7,8	23:21 41:18 43:14	14:12 22:6 37:3	70:12,18 82:13
28:8,14,15,20,21	51:6 65:11 66:1	77:18	83:6,8 101:14
30:15 31:4 37:12	119:14	went 9:18 59:8	105:19,21 109:12
villages 28:10,17	wants 52:15 81:16	western 7:11	116:16
violation 59:5	warning 56:14	wilding 110:21	year 22:9 45:18
violence 121:20	wastewater 23:14	wind 45:10	48:19 50:2 62:8
122:5,19	water 22:16 23:14	winter 119:19	62:14 85:9 104:6
vision 13:7	38:5	wise 29:15	104:7,19 105:5,10
vital 14:20	waterfront 28:17	wish 14:14 38:16	105:17 109:11,18
vm 28:8	29:18	withholding 51:15	124:17
voice 62:5 118:4	waterman 122:21	witness 127:13	years 9:3 13:8
121:13	waterman's	witnessed 121:16	18:16,17 20:8
vote 40:13 53:18	118:20	woman 99:14	33:11 48:19 60:20
64:12 79:16 88:9	watermen 58:14	wonder 121:13	67:20 85:6 86:13
w	59:16,19 60:4	wonderful 123:2	91:2,13 109:14
w 1:14	61:15 62:6,13	word 27:21 31:4	yesterday 110:20
wage 58:17	waters 37:19	work 10:12 15:18	111:6
wait 17:12	watershed 97:6	16:4,9 17:5 19:9	york 122:8
walk 8:13	wave 73:15	26:20 41:13 45:15	yup 71:1
walton 8:4	way 3:20,21 37:8	45:20,21 48:4,9	z
wanner 16:2	46:17 47:19 50:17	49:9,14,16 50:8,9	zero 108:15
	54:2 56:12 57:21	59:9 63:5 68:2	
	68:19 69:17 70:14	71:18 110:20	

[zoned - zoning]

zoned 28:7
zoning 46:2,12,19
47:4 68:14,20
69:1